

ANNUAL REPORT 2021-22



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ACKNOWLEDGEMENT OF COUNTRY

We acknowledge the traditional custodians of the land that now resides within Liverpool City Council's boundaries, the Cabrogal clan of the Darug Nation. We acknowledge that this land was also accessed by peoples of the Dharawal and Darug Nations.

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PART 6: COUNCIL'S AUDITED FINANCIAL STATEMENTS (SEPARATE COVER)

MAYOR'S MESSAGE



Our community can take great pride in its positive and courageous reaction to the severe difficulties that impacted so horrendously in 2021-22.

As well as natural disasters like flooding and COVID-19 that led to lockdowns, Council also faced a perilous financial situation that we've been able to turn around so the future for our great city is more positive.

When I became mayor late last year, council finances were around \$14.1 million in deficit and this city was close to going into administration unless changes were made and more responsible decision-making introduced.

Our coffers now look healthier thanks to hard work and disciplined expenditure and the future is more secure although there is still a lot of work to be done to return Liverpool to the high standards the community deserves.

We are continuing our back-to-basics thinking that has been a priority for the past 12 months. Maintenance work completed includes 27,750 square metres of road pavement as well as 56 kilometres of road shoulder work across our local government area. We will keep this momentum going as quickly as possible to bring our roads back to peak efficiency.

Council's Customer Service Centre received more than 170,000 phone calls and almost 78,000 requests in 2021-22. Despite the pandemic and flooding emergencies, Council staff continued to deliver key infrastructure targets.

Council spent \$158.8 million on capital works during 2021-22, which included improving the community's lifestyle and access to recreational facilities.

The multi-purpose Community Hub at Phillips Park in Lurnea was completed in June 2022, giving Liverpool a versatile venue for residents to meet for discussions, relaxation, and planned functions.

This \$16.5 million project is a positive demonstration of Council's successful partnership with the NSW and Federal Governments to provide state-of-the-art facilities that further improve the comfort and wellbeing of the community now and into the future.

Our future spending from responsible budgeting will reflect our back-to-basics commitment to better services, including repairing roads and other infrastructure, as

well as beautifying and maintaining our parks for the community to enjoy.

The central platform of my council's commitment to Liverpool will continue to be, serving the community.

To support our back-to-basics focus on improving frontline services, Council has already recruited 20 more staff whose roles include filling potholes created by the wild weather.

Council can be proud of its close working association with the NSW State Emergency Services (SES) Liverpool and other established front-line disaster agencies who performed so heroically in the most demanding of circumstances this year.

Without collaboration between Council and emergency agencies, what was a devastating episode would have been even worse.

During the severe weather Liverpool's SES volunteers responded to nearly 300 requests for assistance in dangerous conditions as well as facilitating 20 flood rescues.

Council's own staff can also be proud of the resilience and commitment they showed in working so earnestly to meet deadlines demanded by quickly changing circumstances every day.

My council pledges to continue working efficiently and comprehensively to enhance Liverpool's deserved reputation for high standards of service.

Our expenditure of course will be governed by available funds.

Like everyone in the community, council must balance its budgets. But making Liverpool a community where we can be proud to live is our theme.

The tightened financial situation was part of a disruptive year in which it seemed all the forces of nature collectively gathered to dramatically destabilise our lives.

We faced a world-wide pandemic, lockdowns and the rippling effects of repeated COVID-19 outbreaks that echoed deep into our lives, altering the way we moved, worked, and lived.

Liverpool residents reacted with admirable courage and fortitude to the unrelenting adversity and I'm proud of

the community's courage and resilience in refusing to surrender.

Brightening the mood this year were the amazingly colourful events that provided a much-needed boost to the local economy and again showcased Liverpool's rich cultural tapestry.

Visitors from other areas joined locals to celebrate the Most Blessed Nights Street Food Market and Starry Sari Night with 170,000 people descending on Macquarie Mall and George Street for evenings under the stars offering great food and entertainment.

This year Liverpool City Council celebrated an important historical milestone – 150 years of local government. Since being granted municipality status in 1872, our population has grown from around 1700 to almost 250,000 people in 2022.

Liverpool has transformed from basically a village to an established city and the centrepiece of Sydney's rapidly growing South West Region.

Importantly, I would like to acknowledge our acting CEO Peter Diplas and Liverpool City Council staff who worked so hard in a difficult year to ensure services were maintained.

Together we look forward to both continued improvement in our financial position and an even stronger response to our infrastructure repairs in the coming year.



MAYOR NED MANNOUN



PURPOSE OF THE ANNUAL REPORT

The Annual Report is a comprehensive report to the community that has been prepared in accordance with Section 428 of the Local Government Act 1993. The report highlights the City of Liverpool's financial and operational progress and achievements in the 2021-22 financial year and focuses on the activities undertaken against the objectives in Council's Delivery Program 2017-2022 and Operational Plan 2021-22, which was reported to Council biannually.

The Annual Report is made up of six parts:

PART 1 – Overview of Liverpool City Council

PART 2 – Council's achievements and highlights

PART 3 – Public Infrastructure Assets Report

PART 4 – Summary of Council's Progress

PART 5 – Statutory Report

PART 6 – Council's audited financial statements

The first five parts are published in this volume. Part six is published separately.

*All care has been taken to ensure all content is complete and accurate. However, Council does not guarantee it is without error.



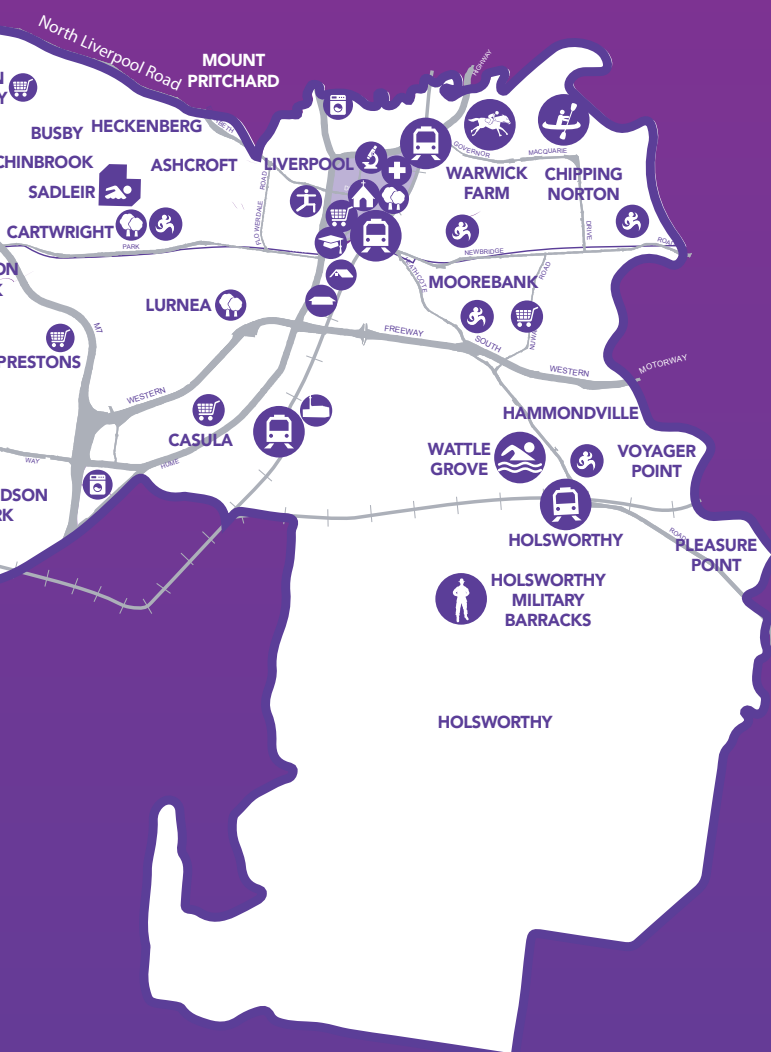
PART 1 **OVERVIEW OF LIVERPOOL CITY COUNCIL**

ABOUT LIVERPOOL CITY



Liverpool is a large LGA in the heart of South West Sydney comprising 42 city, suburban and rural suburbs over 305 square kilometres. The Darug (Dharug) and Dharawal (Tharawal) nations are the traditional custodians of the land which forms the City of Liverpool and is now home to more than 220,000 people from more than 140 different backgrounds - one of the most diverse areas in Sydney. Liverpool is experiencing substantial growth, with the population expected to increase by approximately 60% between 2019 and 2036.

As part of South West Sydney's major growth area Liverpool is home to the Western Sydney International (Nancy-Bird Walton) Airport, set to open in 2026. The airport and associated Aerotropolis are expected to generate significant employment and economic opportunities for Liverpool, including knowledge-intensive jobs.



LIVERPOOL CITY

POPULATION¹

233,446

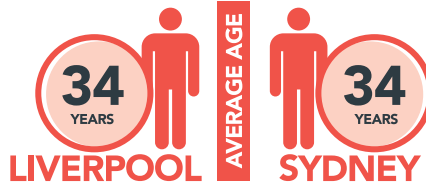


2022



POPULATION FORECAST
386,646 BY 2041

DEMOGRAPHIC²



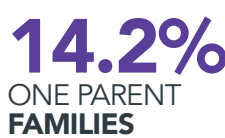
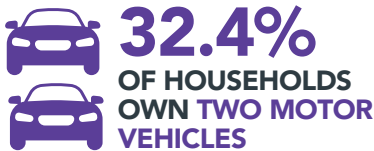
LIVERPOOL AREA³



CLIMATE CHANGE PROJECTIONS INDICATE THAT THE LIVERPOOL CITY AREA WILL BECOME



HOW WE LIVE⁴



¹ Liverpool City Council Population Forecast, Forecast ID, viewed 20 April 2022, <<https://forecast.id.com.au/liverpool>>.

² Liverpool City Council Community Profile, Profile ID, <<https://profile.id.com.au/liverpool/about>>.

³ Local Strategic Planning Statement – Connected Liverpool 2040, Liverpool City Council, viewed 20 April 2022, <<https://www.liverpool.nsw.gov.au/development/liverpools-planning-controls/local-strategic-planning-statement-lsps-connected-liverpool-2040>>.

⁴ Liverpool City Council Community Profile, Profile ID, <<https://profile.id.com.au/liverpool/how-do-we-live>>.

COMMUNITY FACILITIES⁵



LIBRARIES

268,619
LIBRARY VISITATIONS
FY 2021/22



LEISURE CENTRES

781,862
LEISURE CENTRE
VISITATIONS
FY 2021/22



REGIONAL
MUSEUM



UNIVERSITIES



SHOPPING
CENTRES



TOWN
CENTRES



PARKS



RIVERS



SPORTING FIELDS,
OVALS AND COURTS



ECONOMY⁶

37.8%
OF LOCAL
WORKERS ARE
LIVERPOOL
RESIDENTS

1/3
OF SOUTH WEST
SYDNEY'S
BUSINESSES
ARE IN LIVERPOOL

57.4%
OF THE LIVERPOOL
CBD POPULATION
IS EMPLOYED



25,000

TRIPS TO & FROM
LIVERPOOL STATION
EACH WEEKDAY

\$12.97B

GROSS REGIONAL PRODUCT

\$23,788M

IN TOTAL OUTPUT

\$3,892M
IN CONSTRUCTION
INDUSTRY OUTPUT

\$3,854M
IN MANUFACTURING
INDUSTRY OUTPUT

HEALTH CARE AND SOCIAL ASSISTANCE
IS THE LARGEST EMPLOYER, GENERATING

14,054
FTE JOBS

77%
OF THE POPULATION
HAVE INTERNET
CONNECTION

23,308
BUSINESSES
REGISTERED
IN LIVERPOOL

⁵ End of Term Report, Liverpool City Council, viewed 20 April 2022, <<https://www.liverpool.nsw.gov.au/council/corporate-information>>.

⁶ Liverpool City Council Economic Profile, Economy ID, viewed 20 April 2022, <<https://economy.id.com.au/liverpool>>.

ELECTED COUNCIL

Liverpool City Council's elected body consists of a Mayor and 10 Councillors elected for a four-year term (2022-2026) by residents to represent their vision and priorities for the LGA.

As members of the elected body, Councillors have endorsed the Community Strategic Plan on behalf of the community and will continue to work directly with the community to refine priorities and ensure that strategic goals are delivered in the coming term.



L-R: Clr Charishma Kaliyanda, Deputy Mayor Mazhar Hadid, Clr Ali Karnib, Clr Nathan Hagarty, Clr Betty Green, Clr Melhem Goodman, Mayor Ned Mannoun, Clr Richard Ammoun, Clr Peter Harle, Clr Fiona Macnaught and Clr Karress Rhodes.

NORTH WARD COUNCILLORS



Councillor Melhem Goodman

0477 217 065 | CllrGoodman@liverpool.nsw.gov.au

Councillor Goodman is a loving father who prides himself on being a humble and caring resident of the Liverpool LGA for over 20 years. He has an extensive background in the building and construction sector and has participated in various community and youth initiatives. Councillor Goodman has watched our city expand and develop and is excited for the future of Liverpool. He is proud to have been recently elected to Council and will work to ensure the needs of our community are met.



Deputy Mayor Mazhar Hadid

0414 726 273 | CllrHadid@liverpool.nsw.gov.au

Councillor Hadid was born in Lebanon and has a Diploma in Business Management and Public Relations. He has been a Councillor since 2008 and sits on many boards and committees in Liverpool. Councillor Hadid is committed to improving the Liverpool Local Government Area and he previously served as Deputy Mayor from 2012 to 2014 and 2020 to 2021.



Councillor Nathan Hagarty

0428 313 374 | CllrHagarty@liverpool.nsw.gov.au

First elected in 2016, Councillor Hagarty has spent his entire life in and around the Liverpool area, now living in Green Valley with his family. He has worked across the financial services, education and public sectors in operations, product management and information technology roles. Councillor Hagarty currently sits on several boards in the community services, local government, and superannuation industries. He is passionate about ensuring all of Liverpool's residents and ratepayers benefit from the opportunities that lie ahead.



Councillor Peter Harle

0412 736 956 | CllrHarle@liverpool.nsw.gov.au

Councillor Harle was elected to Council in 2008 and has lived in Liverpool since 1954. He studied and taught at TAFE colleges and was persuaded by students and residents to become actively involved in the direction and growth of our City. Councillor Harle wants to make Liverpool a city that our residents can be proud of and the best possible place for his four daughters and twelve grandchildren. Councillor Harle has previously served as Deputy Mayor from 2008 to 2009.



Councillor Ali Karnib

0421 160 636 | CllrKarnib@liverpool.nsw.gov.au

Councillor Karnib is from Green Valley and is a former teacher-trainee who has served as president of the Lebanese Community Council. Councillor Karnib has also previously served as Deputy Mayor from 2016 to 2017, 2018 to 2019, and 2019 to 2020.

SOUTH WARD COUNCILLORS



Councillor Karress Rhodes

0478 834 121 | CllrRhodes@liverpool.nsw.gov.au

Councillor Rhodes has lived in and around Liverpool since 1974 and has been involved with Liverpool City Council in various ways since the 1980s. She has served on the boards of numerous Liverpool community organisations and has run her own business since 1977, including publishing a Liverpool community magazine. She is passionate about Council engaging and collaborating with the community.



Councillor Richard Ammoun

0477 217 039 | CllrAmmoun@liverpool.nsw.gov.au

Councillor Ammoun has been a Liverpool resident since the early 1990s and graduated from Casula High. He had a 16-year career with one of Australia's leading car audio, mobile and digital retailers, Strathfield Group Limited, starting at Strathfield Car Radios, Liverpool, and working across various positions. In 2009 Councillor Ammoun established his own company. He would love to see Liverpool become the second city of Sydney due to its cultural diversity, great opportunities, and potential for its residents.



Councillor Betty Green

0488 217 029 | CllrGreen@liverpool.nsw.gov.au

Councillor Green has lived and raised her family in Liverpool for over 40 years and has worked in the women's community health sector locally for 28 years. The principles of social justice have guided her practice in various positions including counsellor, health promotion educator, group facilitator and domestic violence advocate. Currently a doctoral candidate, Councillor Green's work in domestic violence was recognised with the Western Sydney University Community Champion Alumni Award in 2016.



Councillor Charishma Kaliyanda

0466 020 544 | CllrKaliyanda@liverpool.nsw.gov.au

Councillor Kaliyanda was raised in Liverpool after migrating to the area with her family as a young girl. She is a registered Occupational Therapist and currently works for Headspace – the national youth mental health foundation, to build awareness of and reduce stigma around mental health and well-being. She has worked with young people across many industries to build skills and capacities in the last 10 years and has a passion and has a commitment to moving Liverpool forward.



Councillor Fiona Macnaught

0487 217 061 | CllrMacnaught@liverpool.nsw.gov.au

Councillor Macnaught has lived in Moorebank with her family for more than ten years. She is a registered Sonographer and has worked at Liverpool Hospital and radiology practices locally. Over many years, Councillor Macnaught has been involved in numerous community projects advocating strongly for the best outcomes for residents. She believes passionately in a Council that not only provides quality services but listens to and acts on community concerns.



ETHICAL CONDUCT

Council's commitment to ethical conduct is demonstrated in the Access to Council Information Guide 2022 which has been prepared in accordance with the Local Government Act 1993. The guide reflects Council's commitment to maintaining and advancing an open and transparent government by setting out how it intends to meet legislative requirements and continually aim for best practice with the following policies and procedures;

- Access to Council Information Policy
- Civic Expenses and Facilities Policy
- Code of Meeting Practice
- Councillor Access to Information and Interaction with Staff Policy
- Legal Services Policy
- Privacy Policy
- Procurement Manual and Procedures
- Procurement Policy



PART 2 **COUNCIL** **ACHIEVEMENTS** **AND HIGHLIGHTS**

AWARDS AND RECOGNITION

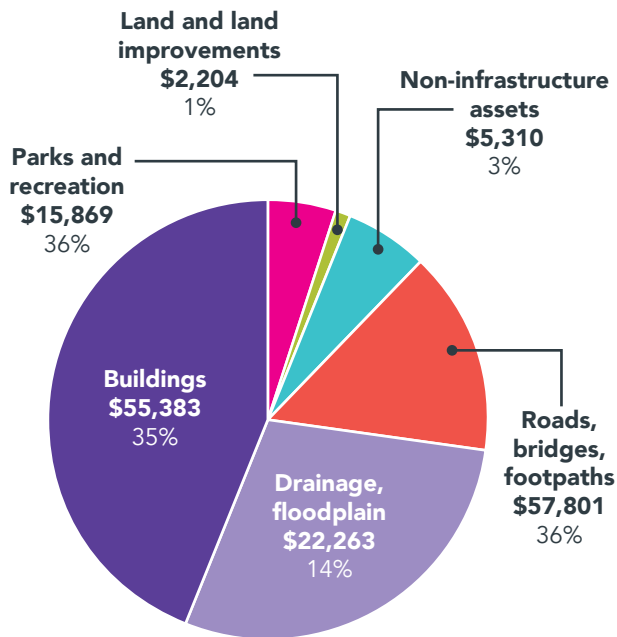
Council prides itself on celebrating the achievements of its internal staff. Several initiatives were selected as winners or finalists for awards during 2021-22.

Award	Category	Winner/Project
2021 IoT Alliance Awards Australia	Smart Cities	Western Parkland Councils sensors network project
2021 Environmental Health Australia NSW INC Excellence Awards	NSW Environmental Health Professional of the Year for 2021	Neil Ramsay

Award	Category	Highly Commended/ Finalist/Nominated
2021 IoT Alliance Awards Australia	Smart Cities	NSW Smart Places Acceleration Program
2021 AILA (Australian Institute of Landscape Architects) National Awards	Urban Design - Landscape Architecture Award	Liverpool City Centre Public Domain Masterplan (nominated)
2021 NSW Youth Work Awards	Youth Worker of the Year	Derek Tweed (nominated)
2021 IMAGinE Awards NSW (Museums and Galleries of NSW)	Exhibition Projects	'Bittersweet' Exhibition

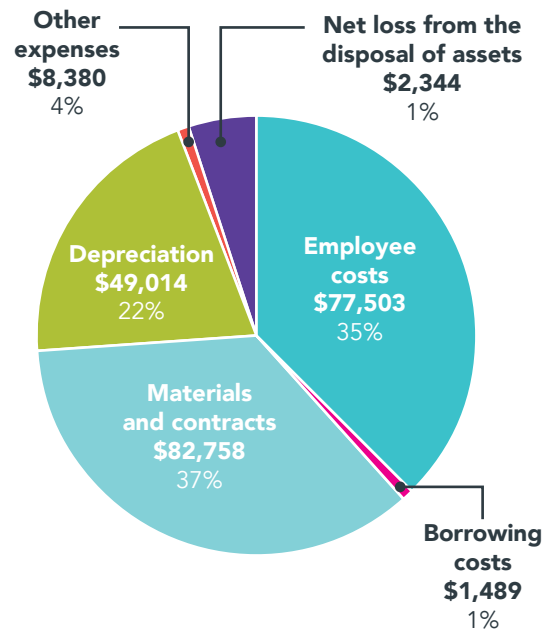
FINANCIAL SUMMARY

CAPEX SUMMARY



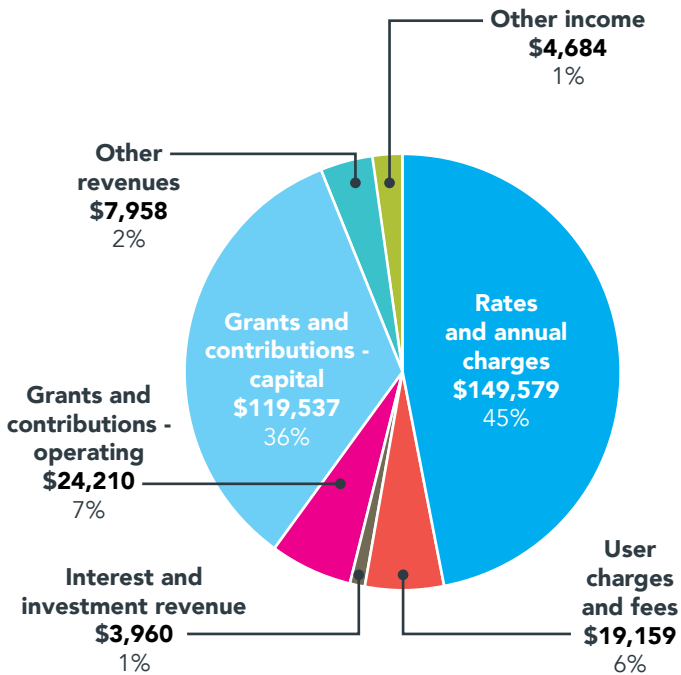
Summary by asset class	\$'000	%
Buildings	55,383	35%
Drainage, floodplain	22,263	14%
Roads, bridges, footpaths	57,801	36%
Parks and recreation	15,869	10%
Land, land improvements	2,204	1%
Non-Infrastructure assets	5,310	3%
Total	158,830	100%

EXPENDITURE SUMMARY



Summary by expense type	\$'000	%
Employee costs	77,503	35%
Borrowing costs	1,489	1%
Materials and contracts	82,758	37%
Depreciation	49,014	22%
Other expenses	8,380	4%
Net loss from the disposal of assets	2,344	1%
Total	221,488	100%

SOURCE OF REVENUE



Income from continuing operations	\$'000	%
Rates and annual charges	149,579	45%
User charges and fees	19,159	6%
Interest and investment revenue	3,960	1%
Grants and contributions - operating	24,210	7%
Grants and contributions - capital	119,537	36%
Other revenues	7,958	2%
Other income	4,684	1%
Total	329,087	100%

HOW \$100 IS SPENT



DIRECTORATE HIGHLIGHTS

COMMUNITY AND CULTURE

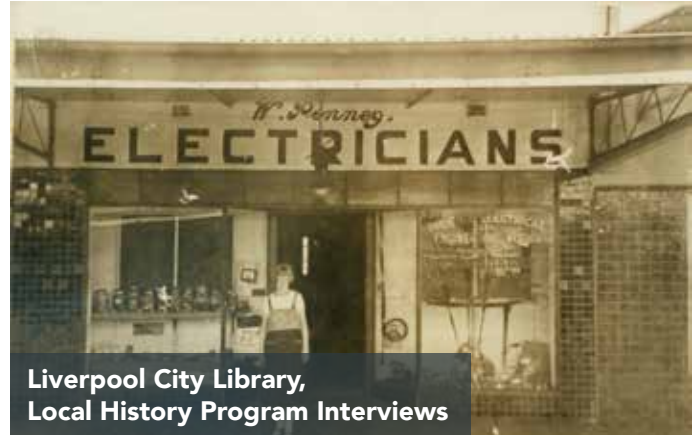
The Community and Culture directorate delivers services that improve the liveability, amenity and connectedness of the community's diverse and growing population. This directorate includes Community Development and Planning, Customer Experience, Library and Museum Services, Recreation and Community Facilities Bookings, Children's Services, the Casula Powerhouse Arts Centre and Civic and Events.

The strategic priorities of this group are to create an informed city and provide high level customer service, service delivery and activities to the community.

Community and Culture contributed to the community's goals identified in the Community Strategic Plan by celebrating diversity and promoting inclusion, delivering a range of events and activities, providing community facilities which are accessible to all, and increasing community engagement.



Children's Parliament Sitting, Council Chambers



Liverpool City Library, Local History Program Interviews



Customer Service, Liverpool City Council



Liverpool City Library, Local History Program Interviews



Collingwood House, Liverpool



Food hampers for extended stay-at-home orders



Senior's Concert, The William Inglis Hotel



Christmas at Carnes Hill, Carnes Hill Community and Recreation Precinct



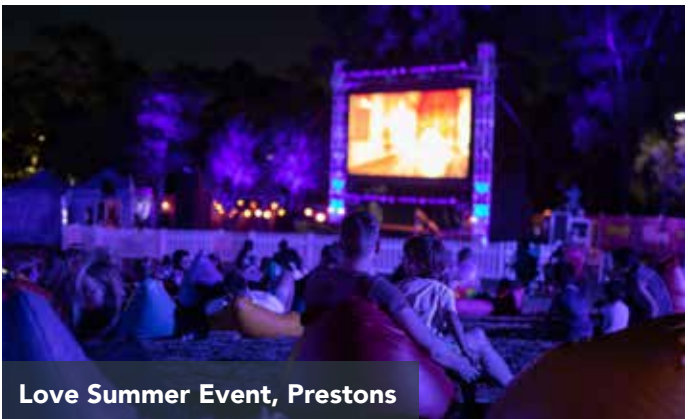
Thank You Gala Dinner, Liverpool Catholic Club



Storytime initiative, Liverpool City Library



Love Summer Event, Prestons



Love Summer Event, Prestons

Community and Culture 2021-22 annual highlights:

- Council celebrated the festive season during December 2021 with a series of Christmas themed events and activities in Carnes Hill, Macquarie Mall and Liverpool City Library hosting more than 10,000 attendees. Council also welcomed the New Year with *Light up the Sky* in collaboration with exclusive media partner 2DayFM. The event featured simultaneous pyrotechnics displayed over six sites in the Liverpool local government area.
- The Customer Service Centre received more than 170,000 phone calls and more than 78,000 customer requests during 2021-22.
- Council coordinated the widespread distribution of hampers across the local government area in response to an increased need for food and emergency relief during extended COVID-19 stay-at-home orders. More than 1100 hampers were delivered in response to requests from residents. To facilitate this, Council partnered with Resilience NSW, OzHarvest Australia, NSW Police and 14 local charities and agencies for the project. The hampers were delivered by NSW Police and Australian Defence Force personnel in line with COVID-19 health guidelines.
- The annual Seniors Concert was held in March 2022 at the William Inglis Hotel with 700 seniors from across the Local Government Area in attendance. This year's event featured an expo of up to 25 organisations working to improve the quality of life of seniors in the Liverpool community.
- Council announced the winners of the 2021 Liverpool Young Achievers 'Turn it Up' Awards. St Therese Catholic Primary School, Sadleir and Holy Spirit Catholic Primary School, Carnes Hill each received two commendations with the overall winner being Holsworthy High School. A total of \$1900 was awarded across four prizes to encourage local schools to explore homegrown creative talent.
- Casula Powerhouse Arts Centre (CPAC) welcomed more than 23,000 visitors to a variety of virtual and in-person exhibitions featuring significant local and international artists including Australia's famous artist, Ken Done with an exhibition titled 'Paintings you probably haven't seen 2000 – 2020'. Although COVID-19 and severe weather interrupted the program the Centre delivered more than 90 productions including exhibitions, shows, film screenings, art workshops and special events. In addition, CPAC's followers on social media platforms grew by more than 57,400 engagements which registered more than 1.6 million views.
- Council assisted local athletes and sporting clubs through the Sporting Donations Program and the Sporting Grants Program. Council received a total of 13 applications from 11 sporting organisations requesting a total of \$54,166.48 (inclusive of GST) in grants assistance. Nine grants were awarded totalling \$30,000. Council also supported an Inclusion Sports Day in May 2022 in partnership with Sport NSW, Belgravia Leisure and Fairfield and Canterbury-Bankstown councils to deliver a sports inclusion event at Whitlam Leisure Centre for school children with disabilities.



- Despite COVID-19 restrictions Council libraries welcomed more than 267,800 visitors. While physical spaces were closed, members of the community utilised the digital library spaces, with the virtual library exceeding 350,000 visits. Usage of digital library collections continued to grow. More than 6000 new members joined the library.
- Council's libraries hosted 766 programs including Computer Basics classes, Tech Talks, Tech help, Coding, Chess, Storytime, Knitting and Board Games. Community members used the library post-Covid, with more than 450 literacy and lifelong learning programs conducted and 46 digital inclusion programs. More than 13,300 people participated in the library programs.
- Council received a Community Heritage Grant of \$15,000 from the National Library of Australia to preserve more than 200 detailed, local historical interviews. Researchers and the broader community can access the recordings through the library's online heritage collection.
- Council hosted a *Thank You Gala Dinner* to commend the efforts of the City's community organisations in a challenging year. More than \$30,000 was raised by the 180 people in attendance. The proceeds were donated to two local organisations – The Salvation Army in Liverpool and Community Non-Profit Association (CNA) - Italian Australian Services, to assist with their vital work within the community.
- Council's Early Childhood Services continued to receive a rating of exceeding National Quality Standards. The transition to school program and supported playgroups were delivered online due to the COVID-19 pandemic and families received learning packs to support their children in accessing early childhood, pre-school programs. Early childhood programs continue to collaborate with Schools Infrastructure NSW in response to Liverpool's growing population and community demands for places in Council operated services.
- In April 2022, more than 150,000 people attended Council's first inaugural *Most Blessed Nights* Street Food Market in Macquarie Mall. The food market showcased Liverpool's cultural diversity and stimulated the city centre and local economy.
- Council held *Starry Sari Night* over three nights in May 2022 across George Street, Railway Street, Scott Street and George Service way. More than 20,000 people visited the Liverpool CBD to experience South Asia in the Southwest. *Starry Sari Night* was funded by the NSW Government through the Festival of Place Open Streets Program, a funding partnership program with 13 Greater Sydney councils most impacted by the 2021 COVID-19 lockdowns.
- Council hosted 86 citizenship ceremonies during the period and welcomed 2251 Australian citizens to the Liverpool Local Government Area.

DIRECTORATE HIGHLIGHTS

CITY PRESENTATION

The City Presentation directorate delivers key services that are critical to the amenity and liveability of the city. This directorate includes city works, operational facilities, maintenance planning and reporting, waste and cleansing.

City Presentation delivers essential maintenance of community infrastructure including parks, recreation, trees, green space maintenance, roads and footpaths, CBD cleaning, waste services, fleet and vehicle

management and trades. The strategic priorities are to ensure a clean and maintained city and to provide accessible open space and waste services.

City Presentation contributed to the community's goals in the Community Strategic Plan by managing the community's disposal of rubbish, protecting bushland, rivers and the visual landscape and assisting in developing transport networks to create an accessible city.



City Presentation 2021-22 annual highlights:

- Council adopted the 10-year Waste Management Plan to boost waste services for Liverpool's growing population. The CRC has collected approximately 252 tonnes of cardboard, 179 tonnes of e-waste, 64 tonnes in oils and more than 31,900 vehicles visited the centre during its reduced operations due to COVID-19.
- A total of 60,530 household bookings were made through Council's online waste collection booking platform.
- Council continued its waste education program. In addition, the Food Organics and Garden Organics (FOGO) implementation and education plans were completed and will provide the community with information and tools to effectively reduce food waste.
- Council in collaboration with NSW State Emergency Service's (SES) Liverpool, assisted Liverpool residents coping with severe weather conditions and flooding in March 2022. NSW SES Liverpool responded to more than 299 requests for assistance and facilitated 20 flood rescues and evacuations in the Liverpool Local Government Area. In addition, more than 5000 sandbags were distributed to residents by the local SES. Council updated residents on road closures, flood warnings and provided evacuation information during the major weather event via Council's social media channels and website. Council also began its recovery phase, including the clean-up of parks and repair of roads that were damaged during the flood.
- Council continued to deliver maintenance works and repaired and resurfaced approximately 27,750 square metres of road pavement and regraded and maintained 56 kilometres of road shoulder areas across various locations in the Liverpool Local Government Area. Approximately 5000 linear metres of concrete footpath and 1000 linear metres of kerb and guttering were reconstructed at several locations. In addition, faded and missing line markings were reinstated on various streets.
- Council continued to deliver its waste and cleansing program, particularly during the flood from January to April 2022 and scheduled extra collections in flood affected areas. Council also added a new truck to ensure that streets are maintained and cleaned on schedule.



Liverpool Community Recycling Centre, Rose Street Depot

DIRECTORATE HIGHLIGHTS

ECONOMY AND COMMERCIAL DEVELOPMENT

The Economy and Commercial Development directorate embraces and delivers economic prosperity, commercial development opportunities, CBD activation and property land management services. This directorate includes City Economy, Property Strategic Projects, Property Services and Property Assets.

Its strategic priority is to harness and encourage economic growth, deliver opportunities that focus on Liverpool as a business destination, support creation of new jobs in the Liverpool local government area as

well as deliver land acquisitions and other property services that assist in planning for the future of Liverpool.

Economy and Commercial Development contributes to the community's goals in the Community Strategic Plan by meeting the challenges of Liverpool's growing population, attracting businesses for economic growth, supporting local employment opportunities, creating an attractive environment for investment and delivering transformative change through its partnership with the Western Sydney City Deal.



Mayor Mannoun is pictured with Lendlease Project Director Raz Favotto, AES Managing Director Kristy Masella and Liverpool Health and Academic Precinct Aboriginal Workforce and Industry Participation Manager Celeste Dargan.



Aerial view of Woodward Park site



Construction of Liverpool Civic Place

Economy and Commercial Development 2021-22 annual highlights:

- Council continued to deliver *Support Local* campaigns, as part of the COVID-19 recovery program. Small businesses were given the opportunity to participate in Council's Love Summer/Australia Day events to reach new audiences. These initiatives led to 30 businesses being supported and promoted.
- Council secured \$500,000 funding from the NSW Department of Planning and Environment (DPE) to activate the city centre, showcase Liverpool, increase visitor spending and aspire to long term economic recovery of the area. The funding delivered the popular Stary Sari night event over three days.
- Council began the implementation of a two-year CBD Open for Business plan to assist the city centre in post COVID-19 recovery. Initiatives included Christmas in the Mall from December to January which focused on the night-time economy. Council's Vibrant Streets Program (VSP) generated renewed interest and the successful funding application to the Festival of Place - Open Streets will provide an opportunity to re-activate the CBD.
- Council delivered several business events including, Making the Connection: Meet the Employers, CSIRO Generation STEM Showcase (online), Property Council of Australia's Western Sydney Precincts Breakfast, Liverpool City Local Business Awards.
- Council worked in partnership with the Western Parkland City Authority under the Western Sydney City Deal framework to deliver a liveable, productive and sustainable city. Initiatives included, investment attraction and stakeholder relationship management for business and investor leads for the Aerotropolis and employment lands, chairing and membership of the Planning Partnership Office in developing a regional affordable housing strategy and partnership with the Liverpool Innovation Precinct (LIP) to drive the creation of a world class health and education precinct.
- Council facilitated opportunities for local businesses to expand into new locations temporarily (including outdoor dining) and continued to explore initiatives to showcase Liverpool.
- Council partnered with Lendlease to deliver a training centre in Forbes Street Liverpool that will provide skills and training pathways for local people as part of the Liverpool Health and Academic Precinct redevelopment. This will also drive growth in the local economy.
- Council successfully applied to join the NSW Government's 24-hour Economy Advisory Group, a collaboration to look at how Sydney can rebuild from the COVID-19 pandemic to support a vibrant, safe, and diverse 24-hour economy. The advisory group consists of industry associations, councils, cultural and sports institutions and businesses. The collaboration will guide Council in its development of a lively city centre with a thriving nightlife, as part of the City Activation Strategy.
- Council submitted a grant application to the competitive round of WestInvest to fund the design and delivery of an animal shelter at Rossmore Grange. The program aims to fund transformational projects to improve communities.
- The delivery of strategic projects progressed well during the period. Work progressed on Liverpool Civic Place and Council expects to deliver the project within the announced time frame.
- Council is continuing to manage and assess its property portfolio of over \$4 billion to ensure the best return on investment is provided to the community including completing the acquisition of nine properties identified under the Moorebank Voluntary Floodway Acquisition Scheme to the value of approximately \$9.5M.

DIRECTORATE HIGHLIGHTS

PLANNING AND COMPLIANCE

The Planning and Compliance directorate delivers services which embrace the opportunities for growth and development in Liverpool. The directorate includes Development Assessment, Community Standards, Transport Management, City Planning and the Western Sydney Planning Partnership.

Planning and Compliance deliver best practice services including design excellence advisory services, place-focused land use and transport planning, development engineering, development assessment, community standards and strategic planning. The strategic priorities of this group are to ensure high

quality and sustainable urban growth and efficient development processes in recognition of Liverpool as Sydney's third CBD and gateway city to the Western Sydney (Nancy-Bird Walton) International Airport and Western Sydney Aerotropolis.

Planning and Compliance contributes to the community's goals in the Community Strategic Plan by meeting the challenges of Liverpool's growing population, creating an attractive environment for investment and exercising planning controls to create high-quality, inclusive urban environments.



Impression image of Western Sydney Airport



L - R: Liverpool Mayor Ned Mannoun, Guy Chalkley CEO Endeavour Energy, Tanya Davies MP Member for Mulgoa, Lyn Ingham Director and Co-owner of Ingham Property Group, Hon Anthony Roberts MP, Minister for Planning and Minister for Homes at the Ingham Property Group and Endeavour Energy Badgerys Creek Sod Turning on 15 August

Planning and Compliance 2021-22 annual highlights:

- Council received grant funding of more than \$550,000 from the NSW Department of Planning and Environment and NSW Department of Health to deliver public domain improvements, that delivered on NSW Government Premier's Priorities. Council also prepared and submitted grant funding applications for more than \$69 million of public domain improvements to the Liverpool City Centre.
- Council continued to improve Development Application determination times, while ensuring best practice planning and high-quality urban design outcomes are achieved for the wider local government area. Council determined approximately 933 Development Applications and Modification Applications during 2021-22 worth \$1.3 billion in capital investment value.
- Liverpool City Council, Penrith City Council, GLN Planning, and Infrastructure & Development Consulting (IDC) have together won the 2021 PIA NSW Award for Planning Excellence in the Strategic Planning Project category for Local Infrastructure Planning for the Aerotropolis. The organisations collaborated on the project to provide an infrastructure plan for the aerotropolis - a regionally significant precinct that will play an important role in the NSW and Australian Government's plans for the Western Parkland City and the State's jobs-led recovery from Covid-19.
- Council continued to protect, promote and enhance environmental and public health standards within the community by conducting over 1916 regulatory inspections.
- Council continued to improve fire safety for residents and visitors to buildings in the Local Government Area. Council worked with owners to ensure buildings containing combustible cladding were remediated. A total of 18 rectification orders were issued and 10 were completed.
- The Liverpool Animal was successful in rehoming, 318 dogs and three cats in 2021-22. The shelter offered free microchipping and frequent vaccination day events. A total of 68 animals were vaccinated and 400 animals were microchipped. In addition, Council acted on 1870 requests from the community.
- To improve road safety in the Liverpool City Centre and assist with the implementation of high pedestrian activity areas, Council secured a grant of \$960,000 to install traffic calming devices.
- Council continued to advocate for a choice of public transport options linking to the airport, including the extension of the Inner West and Leppington Line to the Western Sydney Airport and Bradfield City Centre, and for the Fifteenth Avenue Smart Transit (FAST) Corridor, particularly the Fifteenth Avenue Upgrade between Cowpasture Road and Devonshire Road.
- The Western Sydney Aerotropolis Precinct Plan was finalised in March 2022, along with changes to the State Environmental Planning Policy. Sydney Water have lodged a State Significant Infrastructure application with the Department of Planning and Environment for the Upper South Creek Advanced Water Recycling Centre which will provide sewer infrastructure for the Aerotropolis once approved and constructed.

INFRASTRUCTURE AND ENVIRONMENT

The Infrastructure and Environment directorate manages Council's vast portfolio of assets valued at almost \$3 billion, encompassing built infrastructure such as roads and buildings, through to extensive natural assets comprising of bushlands and river systems.

The directorate includes City Environment, Infrastructure Delivery, Strategic Projects Construction, Infrastructure Planning and Facilities Management; with responsibilities including the design and delivery of new assets, along with the renewal and upgrade of existing assets across the LGA.

Strategic priorities of this group include infrastructure planning and delivery, asset management, accessibility, environmental protection and sustainability.

Infrastructure and Environment contributes to the community's goals set in the Community Strategic Plan by providing community facilities which are accessible to all, encouraging sustainability, energy efficiency and the use of renewable energy, assisting in developing transport networks to create an accessible city and seeking efficient and innovative methods to manage resources.

Infrastructure and Environment 2021-22 annual highlights:

- Despite significant challenges impacting the delivery of capital works projects such as impacts from COVID, unprecedented wet weather and 2 major flooding events, Council has successfully invested more than \$42 million in infrastructure renewals, upgrades and construction works during the financial year including:
 - **\$21 million** towards upgrades and improvements to road and transport infrastructure;
 - **\$9.3 million** towards renewing, refurbishing and improving many of its existing properties, along with the construction of new facilities;
 - **\$7.2 million** towards renewing, improving and upgrading existing passive open spaces and sporting ovals; and
 - **\$4.9 million** for the effective and efficient management of stormwater quantity (flooding) and quality.
- Completion of a \$17M Community Hub at Phillips Park in Lurnea including the redevelopment of Phillips Park. The new Hub comprises a function room, meeting and board rooms, a community room, a café, and a professional suite. It also provides amenities for organised sports events. The Park features a dual soccer/cricket sports oval and half basketball court, a children's playground, outdoor fitness equipment, picnic facilities, footpath network, and an indigenous community garden on completion. The project received grant funding through the Western Parkland City Liveability
- Liverpool's first Variety Livvi's Place, a playspace promoting inclusivity among children of all ages and abilities, officially opened at Lt Cantello Reserve, Hammondville. The playspace features an inclusive seesaw and custom-built embankment slide with an inclusive exit, both the first to be installed in Australia. The playspace also includes a custom-built bespoke tower with an eight-metre-long slide, pod swing and inclusive carousel and trampolines. The provision of this playspace represents Council's ongoing commitment to increasing inclusive and accessible public spaces within the Liverpool Local Government Area.

- Council commenced Stage 2 of the development of Schoeffel Park at Horningsea Park. This second stage of works includes the construction of a pump track, a playground catered towards younger children, an outdoor fitness gym, two car parks and the installation of shade structures, park furniture and picnic tables. The pump track, which will be a first for the Liverpool Local Government Area, will complement the BMX and mountain biking hub under construction in the Western Sydney Parklands.
- Lillian Bratkovic Park, named after the late Lillian Bratkovic; a well-known pioneer of Edmondson Park who helped achieve the final release of land for development in the area, was officially opened. The recreational space caters to children of all abilities and features a children's playground with climbing net and slide, inclusive carousel, accessible pathways, picnic shelters and outdoor fitness equipment.
- Council continues to develop and implement energy efficiency programs, including the ongoing replacement of

streetlights with LED lights. This project has led to yearly savings of \$100,000 and an emissions reduction of 120,750 tonnes of CO².

- The Sustainability Blitz workshops continued despite the impacts of COVID-19. As restrictions eased, Council delivered face-to-face activities, including guided nature walks. Council also provided support to the Harris Creek Fairy Glen project, resulting in sustainable outcomes for the environment and better community education. The Fairy Glen project launched early 2022 and has been embraced by children, as well as adults assisting in the monitoring and upkeep of the project.
- Stante Reserve Water Play Park in Middleton Grange opened to the public in May 2022 providing a facility where families and children can come to cool off on hot days. This \$3.5 million multipurpose parkland features a waterplay area, children's playground, shade sails and sun lounges, showers and amenities, on-site parking, custom built picnic facilities, a basketball court, a learn-to-ride bike track, and a fully accessible footpath network.



Lurnea Community Hub, Phillips Park



Stante Reserve water play park, Middleton Grange



Livvi's Place Inclusive Playground, Hammondville



Schoeffel Park Pump Track, Horningsea Park

CORPORATE SERVICES

The Corporate Services directorate delivers services including council and executive services, financial management, governance, legal and procurement, people and organisational development, corporate strategy and performance, information technology, and safety and insurance.

This directorate ensures Council has an effective governance and business framework that complies with legislative requirements and promotes business excellence. The strategic priorities of this group are to ensure financial and business sustainability, ethical governance, statutory compliance, integrated planning and reporting, engaging with the community

to ascertain priorities, executive support for Councillors and the Mayor, and coordinating strategic initiatives and partnerships including Resilient Sydney.

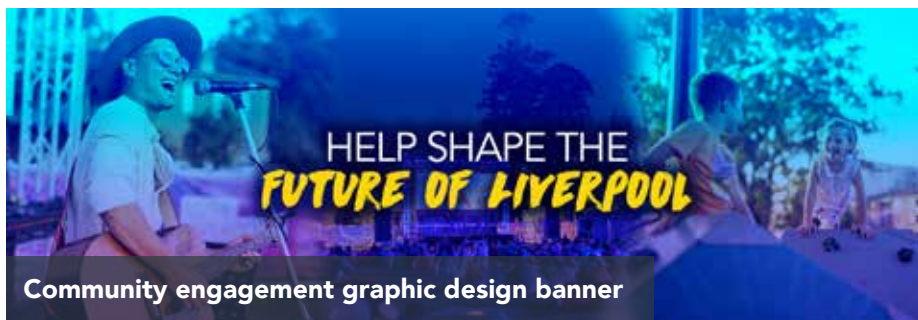
Corporate Services has contributed to the community's goals set in the Community Strategic Plan by seeking efficient and innovative methods to manage Council resources, collaborating and partnering with key stakeholders to achieve positive outcomes for the city, striving for best practice in all Council processes, increasing community engagement and participation in decision.

Corporate Services 2021-22 annual highlights:

- Council conducted extensive community engagement to inform the Community Strategic Plan 2022-2032, Council's highest-level plan which sets the vision and strategic objectives for the future of Liverpool over the next 10 years. The Plan was developed in consultation with the Liverpool community and included the engagement of more than 2800 people through a combination of digital and face-to-face engagement activities. Council engaged with a diverse audience including children and directly with varied community groups at district fora, committee meetings, youth council, focus groups, via a telephone survey and with local community stakeholders and service providers to ensure harder to reach members of the community were being represented.
- Council adopted its suite of Integrated Planning and Reporting documents in June 2022, including the Community Strategic Plan 2022-2032, Delivery Program 2022-2026, annual Operational Plan 2022-2023, and Resourcing Strategy including the Long-Term Financial Plan, Asset Management Strategy and Plans, and Workforce Management Strategy.



Mayor Ned Mannoun awarding Busby West Public School



Community engagement graphic design banner



Front cover of the Community Strategic Plan 2022-2032

OFFICE OF THE CHIEF EXECUTIVE OFFICER

The Office of the CEO manages communications, audit and risk and the internal ombudsman. The group is responsible for evaluating and improving the effectiveness of risk management, control and governance processes, providing support and advice across the organisation on opportunities to promote Council and respond to customer complaints.

The Office of the CEO contributes to the community's goals set in the Community Strategic Plan by striving for best practice in all Council processes, seeking efficient and innovative methods to manage Council resources and increasing community engagement.

Office of the CEO 2021-22 annual highlights:

- Supporting the community during the COVID-19 pandemic, Council extended hardship provisions to eligible rateable properties in the Liverpool local government area including residential, business and farmland. The financial relief initiative was endorsed by Council in September 2021, to support landowners experiencing hardship following the effects of extended stay-at home orders. Council also suspended debt recovery action until the state-wide COVID-19 related restrictions were lifted. Council provided financial assistance to ratepayers in response to the COVID-19 pandemic and assessed and approved 214 applications for COVID-19 rates payment relief.
- Council's Critical Incident Response Team (CIRT) liaised closely with various agencies, including the South West Sydney Local Health District and the Local Area Police Command regarding management of COVID-19 protocols to ensure that Council was able to effectively maintain its operations and safely deliver essential services to the community.
- A Federal Budget announcement was made for funding of more than \$142 million for two key infrastructure projects that included a business case for Stage 2 of the Sydney Metro – Western Airport line linking Glenfield to Leppington and onto the Western Sydney Airport, as well as the M5 Motorway – Moorebank Avenue – Hume Highway Intersection Upgrade.
- Council in collaboration with Channel 7 created a Liverpool-focused episode of Sydney Weekender which aired on Sunday 13 March. The episode highlighted key destinations within Liverpool for Sydneysiders to visit. Sydney Weekender's social media reach for the posts promoting the episode on Instagram and Facebook, attracted a combined audience reach of 87,366.
- Council donated \$10,000 to assist the ongoing recovery efforts in Tonga following a volcanic eruption and the subsequent tsunami that ravaged the small island nation in January 2022.
- The Internal Audit Function requires an independent external assessment of the Function at least every five years in accordance with the Institute of Internal Auditor's (IIA) International Standards for the professional Practice of Internal Auditing. As an extension of this assessment, a high-level review of Council's Audit, Risk and Improvement Committee activities relative to its approved Charter was performed. The review concluded that:
 - The Liverpool City Council Internal Audit function conforms with the Internal Audit Standards;
 - Internal Audit is a highly active assurance function that works collaboratively with

management to contribute to improving LCC business operations;

- o Liverpool City Council Audit Risk and Improvement Committee operations meet the requirements of its Charter; and
- o The Liverpool City Council Audit Risk and Improvement Committee represents good industry practice and, is assessed at the highest level of maturity – optimising.
- Council celebrated an important historical milestone, 150 years of local government. To mark this significant occasion several initiatives were delivered including a historic timeline display at Liverpool City Library and a special film screening at the Casula Powerhouse Arts Centre of Peter Weir's famous 1973 documentary *Whatever Happened to Green Valley?*.
- Council continued to provide important announcements, surveys and crucial flooding and road closure news, via digital and traditional media channels during the period.
- Council increased its overall reach and followers across all major social media channels with 14.05 per cent growth on Facebook (35,137 followers), 36.9 per cent growth on Instagram (6708 followers), and 17.1 per cent on LinkedIn (9114 followers) More than 1.89 million people visited Council's website during the period, with more than 2.3 million page views.
- Council acknowledged and thanked the local healthcare and frontline workers following more than two years of the COVID-19 pandemic. Council hosted a coffee cart outside the doors of Liverpool Hospital in Bigge Park in April, serving complimentary hot coffee and sweet treats to local frontline and healthcare workers.



Liverpool City Council 'Thank You' morning tea hosted for COVID-19 frontline workers, Bigge Park, Liverpool



Visitors at the 150th Liverpool Municipal District Anniversary exhibition, Liverpool Regional Museum



Liverpool City Councillors present the cheque to HRH Princess 'Angelika Lātūfuipeka Tuku'aho and HRH Crown Prince Tupouto'a 'Ulukalala at a ceremony held at the Casula Powerhouse Arts Centre.



Sydney Weekender interviewing Mayor Ned Mannoun



PART 3 **PUBLIC** **INFRASTRUCTURE** **ASSETS REPORT**

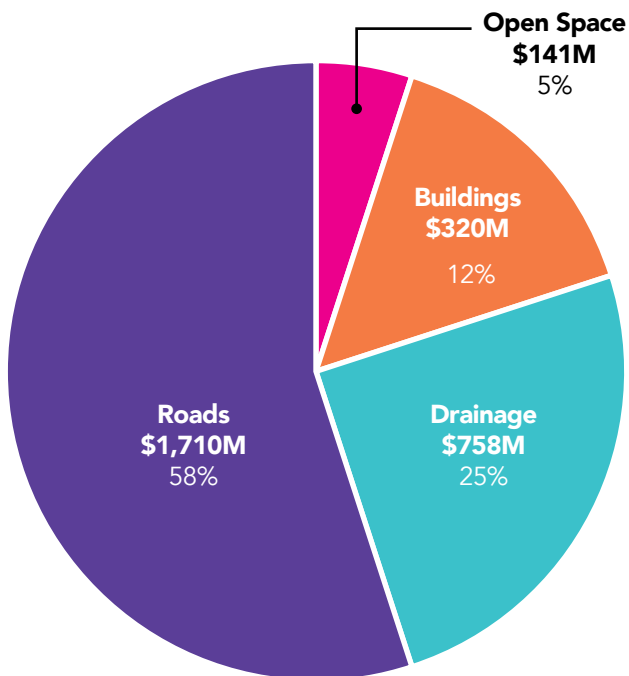
PUBLIC INFRASTRUCTURE ASSETS REPORT

Introduction

Liverpool City Council is responsible for the management, care and control of a wide range of infrastructure assets, representing a significant public investment and utility. These include public roads and other transport-related facilities, floodplain and drainage networks, buildings and properties, parks, open space, reserves, and recreational facilities, with a combined replacement value of over \$2.9 billion.

The asset categories and the corresponding values of these assets are shown in the figure below. Additional details regarding each category are provided in the Condition of Infrastructure Assets table that follows.

**Current Replacement Cost
Infrastructure Assets 2022**



Council's assets are used to provide a range of services which aim to deliver social, environmental and economic outcomes for the community of Liverpool. The level of services delivered by these assets is largely determined by how they are maintained and managed.

Strategic Asset Management

Council continues to progress its Asset Management (AM) planning to facilitate consistent application of current best AM practices across the Liverpool Local Government Area (LGA) and across all categories of infrastructure assets. Council's adopted Strategic Asset Management (SAM) policy, strategy and plans continue to provide an effective decision making framework. The application of this framework has ensured Council assets provide required levels of service over time and cost effectively.

Council's Asset Management System also facilitates a systematic approach to the planning, programming and implementation of the wide range of activities associated with the effective management of Council's infrastructure assets. The system includes processes for data collection, storage and life-cycle analysis to support decision-making about the optimal use of resources for the operation, maintenance, rehabilitation, upgrading and reconstruction of infrastructure assets.

Council's Asset Management Systems and processes are developed in accordance with the set guidelines of the International Infrastructure Management Manual (IIMM) and ISO 55,000 for achieving sound Strategic Asset Management outcomes.

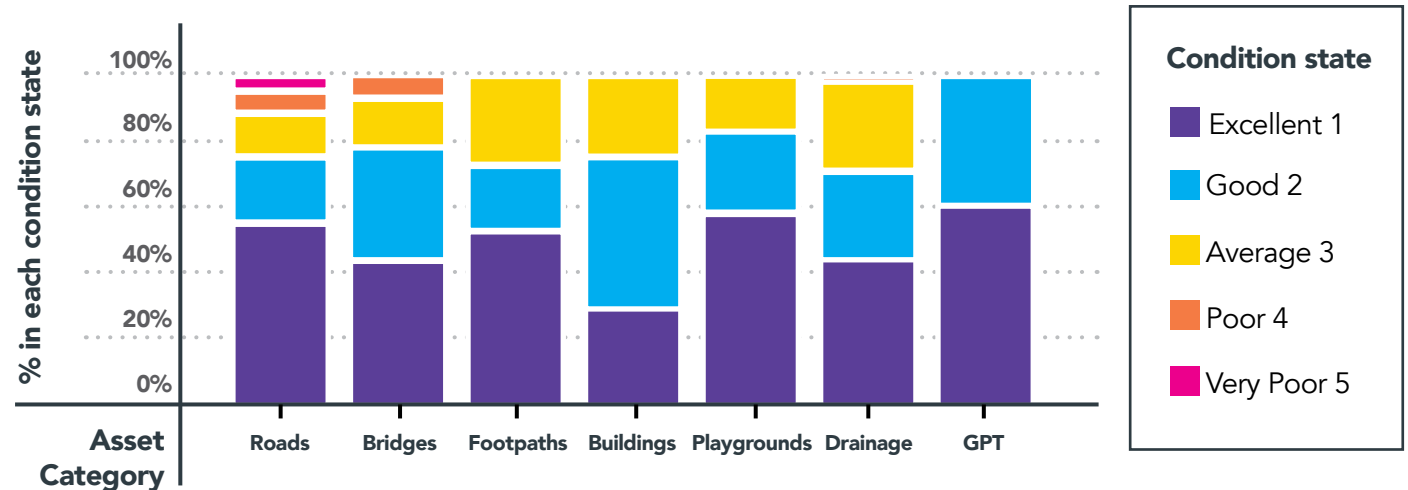
Council's AM System, that now operates in the Cloud environment, continues to enhance the standard of AM practices in various aspects including the asset accounting, data accessibility, data security and integration with GIS and Customer Request Management System (CRMS). This has enabled Council to fulfil the past recommendations provided by the NSW Audit Office.

Asset condition

Over the years Council has been utilising its comprehensive database of asset information to facilitate the necessary planning and valuation of its assets to a high level of accuracy. Council's ongoing asset surveys continue to provide valuable data to determine the condition of the asset and their performance. It has enabled Council to proactively develop maintenance and renewal strategies and programs which are responsive and cost-effective.

The condition and performance information for some of the Council's key assets are summarised below:

Condition of Infrastructure Assets



Infrastructure Report Card

The table below shows the infrastructure report card indicating the overall situation of each category of Council assets. All Council assets have consistently been in "In Control" position over the years, thus illustrating the effectiveness of the Council's adopted asset management strategies.

Infrastructure Report Card

Assets	Replacement Cost	Cost to Satisfactory Standard	Asset Rating 2021/22	Asset Rating 2020/21	Asset Rating 2019/20	Asset Rating 2018/19
Roads Assets	\$1,435,211,000	\$44,052,000	In control	In control	In control	In control
Bridges	\$86,529,000	\$1,617,000	In control	In control	In control	In control
Footpaths	\$188,849,000	\$265,000	In control	In control	In control	In control
Stormwater Drainage	\$758,163,000	\$3,958,000	In control	In control	In control	In control
Buildings	\$320,644,000	\$227,000	In control	In control	In control	In control
Parks	\$141,766,000	\$1,265,000	In control	In control	In control	In control
TOTAL	\$2,931,162,000	\$51,384,000				

Key

- In control
- Monitor
- Action required

Asset renewal and replacement

Council continued its capital works program, renewing and replacing infrastructure assets to maintain satisfactory asset conditions and to ensure services continue to be provided.

Works were funded from a range of income sources, enabling a substantial part of the planned program of renewal works and a number of new projects to be completed. Funding sources included:

- General rates revenue;
- Special rate variation;
- Stormwater management service charge;
- Environmental levy;
- Grants from Commonwealth and State governments for a range of infrastructure projects; and
- Section 7.11 developer contributions.

Council commenced several major new projects to facilitate the growth of the new urban centres and to manage the demand for expanded services arising from this growth.

Road and transport infrastructure

Council is responsible for the care, control and management of over 967 kilometres of formed roads out of which about seven kilometres are unsealed and 36 kilometres with regional road status. During 2021/22 an additional eight kilometres of new roads were added to the road network as a result of the new subdivisions in Austral, Edmondson Park and Leppington urban release areas. The combined value of these road and transport asset is over \$1.7 billion.

Council continued to implement its adopted road pavement management strategies to progressively upgrade assets in poor condition while placing a significant focus on preventing assets in average or good condition from falling into the poor category. These preventative maintenance strategies aim to preserve or restore the road assets at an earlier time in its life cycle before it falls into the condition of disrepair.

Earlier intervention through Council's preservation programs provides the most cost-effective treatment in arresting the overall rate of decline in the condition and performance of the road network and preserves the existing roads in a serviceable condition over the long term.

Continuation and expansion of these preventative measures and associated long term economies continue to positively impact Council's financial liability.

Some of the key issues that will continue to impact Council's management of its extensive portfolio of road assets are:

- a. Many roads and associated infrastructure were built in the 1970s and 1980s, meeting the standards at the time, but now approach the end of their serviceable lives. These assets require significant improvements and renewal to bring them up to the current satisfactory standards for the community.
- b. The road network is expected to grow by approximately 150 km or around 15 per cent over the next 10 years. This growth will add additional financial and resource pressures due to the need for increased asset maintenance activities.
- c. Development in the rural areas, including the Western Sydney Airport and Aerotropolis is leading to increased traffic loadings unsuitable for existing rural road pavements, placing additional pressure on already constrained maintenance budgets.
- d. Due to its advanced state of deterioration, part of the rural road network will continue to decline even though some additional funding has been provided in recent years. These rural roads are predominantly located within the South West Priority Growth Area, and the ensuing residential and commercial development will ultimately see the full reconstruction, widening and upgrades to the majority of these roads. Council will continue implementing its low-cost strategies aiming to hold these rural roads in a reasonable condition until full reconstruction can occur.

Achievements for the year

Council spent a substantial capital budget on preserving, restoring and enhancing Council's road and transport related infrastructure during the year. Council spent over \$24 million on the reconstruction and rehabilitation of the roads and associated transport infrastructure assets during 2021/22.

- Key achievements included:
 - Governor Macquarie Drive/Newbridge Road intersection upgrade to improve safety and traffic flow between Newbridge Road and Alfred Road
 - Heathcote Road, Walder Road, and Bardia Parade Intersection upgrade works to improve safety and traffic flow
 - Georges River Footbridge, Voyager Point - rehabilitation and painting works underway -70% complete; and
 - Commuter Carpark at CPAC – works underway
- Council completed road pavement renewal and rehabilitation works covering 42 streets with a combined length of 16 kilometres (including 4 kilometres of rural roads) at the cost of \$12.5 million during this financial year. The work will extend pavement service life and improve riding conditions.
- Road renewal and rehabilitation works were completed at the following locations:
 - Whyalla Place, Prestons
 - Feodore Drive, Cecil Hills
 - Dalmeny Drive, Prestons
 - Hill Road, Lurnea
 - Beech Road, Casula
 - Bigge Street, Liverpool
 - Centenary Avenue, Moorebank
 - South Liverpool Road, Heckenberg
 - Jacaranda Crescent, Casula
 - Romney Crescent, Miller
 - Wilson Road, Hinchinbrook
- A total of 30,000m² of the following rural roads received resurfacing treatment to improve their levels of service:
 - Badgerys Creek Road, Badgerys Creek
 - Bellfield Road, Rossmore
 - Wolstenholme Avenue, Greendale
 - Devonshire Road, Kemps Creek
- Council also continued its program of shared paths and footpaths construction to improve accessibility and mobility across the city. Over \$1.35 million was spent to construct approximately 4.3 kilometres of new paved pathways and shared paths across 17 locations within the LGA.
- New and upgraded traffic facilities (raised thresholds, pedestrian crossing, and bus shelters), with a total expenditure over \$2 million, were provided during the year at the following locations for improved pedestrian and traffic safety:
 - Six bus shelter installations;
 - Indented parking bays on verges in various narrow streets across the LGA;
 - Raised pedestrian crossing at Australis Avenue in Wattle Grove – St Mark's Coptic Church;
 - Installation of traffic devices in High Pedestrian Activity Area in the City Centre – 70% complete;
 - Raised pedestrian crossing at South Liverpool Road in Busby – Busby Public School; and
 - Wombat Crossing – Campbell Street in Liverpool



**Roundabout construction – First Avenue/
Twentieth Ave**



**Governor Macquarie Drive –
road reconstruction**



Paramor Reserve – footpath construction



South Liverpool Road – road reconstruction

Council has continued to advance the investigation and design of several major roads to facilitate growth within the new urban release areas. Some of the key achievements for the year include:

- The 100 per cent detailed design of a major intersection upgrade at Governor Macquarie Drive and Hume Highway is complete. Tenders and submissions for the upgrade project are currently under assessment. The Federal Government has funded this Project under the Western Sydney Infrastructure Plan;
- Council engaged a design consultant for the concept and detailed design of a major upgrade to Edmondson Avenue, between Bringelly Road and Fifteenth Avenue. The concept design is currently nearing 80 per cent completion. The project is funded by the State Government's Special Infrastructure Contribution (SIC) scheme;
- Detailed design for the Georges River pedestrian and cycleway bridge also advanced significantly to 90 per cent completion;
- Council engaged a design consultant for the detailed design of the Middleton Drive extension and an underpass of the M7 at Middleton Grange to improve access into and out of Middleton Grange; and
- Council engaged a design consultant for the concept and detailed design of a pedestrian overpass bridge at Liverpool Station to allow pedestrian access to Lighthorse Park and connection to the Georges River.

Floodplain and Water Management

Council's floodplain and water management assets include more than 770 kilometres of piped drainage systems and associated pits, gross pollutant traps, flood detention basins, formed channels and waterways with a combined value of approximately \$758 million. The drainage network is envisaged to grow at a rate commensurate with the growth in the road network.

Council continued to comprehensively inspect its piped drainage network assessing its structural condition and hydraulic performance. Utilising a closed circuit television system (CCTV), these inspections provide Council with the accurate condition of data and digital imagery of its pipe network.

These inspections enable Council to proactively develop responsive and cost-effective maintenance and renewal strategies and programs. Through analysis of the inspection data, Council has identified the following broad categories of drainage renewal and replacement activities that improve the hydraulic performance and significantly extend the service lives of these assets:

- Restoring the piped drainage system through the relining of long lengths of existing deteriorated pipes. This trenchless restoration method uses robotic techniques to apply a PVC liner within existing pipes to restore structural integrity and flow efficiency.
- Restoring the piped drainage system through application of structural patches to the isolated failures within pipes using the trenchless method.

To enable the efficient delivery of works, Council has established long term contracts with a panel of contractors specialising in drainage rehabilitation works of stormwater drainage pipes. The works are undertaken on a priority basis and funded by the Stormwater Management Service Charge. The priority selection system for the restoration, renewal and replacement of the drainage system is based on asset condition assessments and knowledge of other performance parameters including strategic location of the pipes, flooding and public safety.

Council's Stormwater Management Service Charge, which generates approximately \$1.5 million each year, provides a sustainable funding source for Council's stormwater management programs and enables the undertaking of more enhanced maintenance and renewal programs.

Some of the key issues the Council has faced in managing its stormwater assets include:

- The existing drainage system predominantly comprises underground pipes and pits that can only be appropriately assessed using CCTV. This method of collecting data is costly and time-consuming. With only around 10 to 12 kilometres of the piped network able to be assessed each year, the condition of the remaining drainage network will continue to be estimated from collected data for asset management and valuation purposes.
- The drainage network and associated infrastructure are expected to grow by another 200 kilometres over the next ten years.
- The current initiatives toward water sensitive urban designs introduced new types of assets and devices for stormwater quality improvement requiring more structured and sometimes more intensive maintenance practices.

Achievements for the year

Council spent over \$1.3 million in preserving, restoring and enhancing drainage infrastructure across the LGA with the following achievements made during the year:

- Council successfully applied for Housing Acceleration Fund (HAF) and Accelerated Infrastructure Fund (AIF) grants to bring construction delivery forward for Basin 14 in Edmondson Park, with works to commence in 2022/23;
- Construction of Basin 6 in Austral/Leppington commenced, with works to be completed by December 2022;
- Erosion protection and embankment restoration works completed in Harris Creek Reserve and at Norman Avenue in Hammondville;
- Installation of a Gross Pollution Trap at Iraking Avenue in Moorebank; and
- Renewal and rehabilitation of more than two kilometres of Council's piped drainage system, following assessment of over 10 kilometres of Council's drainage network. This program is funded by Council's Stormwater Management Service Charge.





Building Infrastructure

Council has in its ownership, care and control some 214 building assets covering its commercial, operational, community, recreational, cultural and heritage services, with a combined current replacement cost of over \$320 million. The age of the buildings and their types are varied, with many built in the late 1950s and 1960s and several are specialised structures such as parking stations, large aquatic centres and heritage buildings.

Council continued its programmed inspection of building assets to optimise maintenance and renewal. Condition surveys of these buildings also provide necessary data to support future maintenance, rehabilitation and upgrade.

This year, a proportion of the buildings were found to be at average condition overall. A large proportion of the buildings in this condition relate to secondary buildings or parts of buildings such as storage facilities and public toilets associated with sporting facilities and works depot. Therefore, these facilities are considered to be fit for the intended purpose with a lower maintenance requirement.

Some of the key issues that will continue to impact the Council's management of its large portfolio of building assets are:

- Malicious damage to sports amenity buildings due to their location within reserves and inadequate surveillance require higher than normal maintenance.
- The majority of Council's buildings do not generate any income that could be used to offset the cost of maintenance and renewal.

Achievements for the year

During 2021/22, Council spent \$5 million on renewing, refurbishing, and improving many of its existing properties including community centres. Some of the key achievements for the year include:

- Completion of Whitlam Leisure Centre male and female bathrooms refurbishment;
- Completion of major substation upgrade at the Whitlam Leisure Centre;
- Completion of roof repairs at the Holsworthy Childcare Centre and refurbishment of the outdoor -play area at the Casula Childcare Centre;
- Completion of kitchen upgrades at the Frank Calabro, Seton, The Boat Shed and Cecil Hills Community Centres. Along with acoustic upgrades at The Boat Shed, Wattle Grove, Hilda Davis and Heckenberg Community Centres;
- Installation of a new solar panel system at Meals on Wheels;
- New amenity building at Stante Reserve; and
- Accessibility audit for community centres along with accessibility upgrades at the Bringelly Community Centre.



Stante Reserve – amenity building



Whitlam Leisure Centre – bathroom upgrade



Casula Childcare Centre – outdoor play area



Hilda Davis Community Centre – acoustic upgrade

Parks and recreation facilities

Council manages a portfolio of over 500 parks and green open spaces consisting of regional, district and local open space facilities and comprises active, passive reserves and natural bushlands. The portfolio includes 217 recreational and sporting facilities such as soccer, rugby, cricket fields, netball courts, tennis courts, cricket nets, skate and boat ramps. These assets cover over 1400 hectares of land with a combined replacement cost of \$141 million.

Except for sports fields which charge a small lease fee, the majority of Council's parks do not generate income and are unable to offset the long term maintenance and renewal cost. The continuous growth and development of new open space facilities when added to existing recreational infrastructure will place a significant burden on Council's future financial resources.

Achievements for the year

This year, Council spent over \$7 million on providing new infrastructure, along with renewals and improvements to existing infrastructure, at many of its passive parks and sporting ovals. Some of the key achievements for the year include:

- Completion of concept designs plans, community consultation and detailed designs for Crimson Park in West Hoxton, McGirr Park in Miller, MacLeod Park in Prestons, and an Indigenous Garden for Apex Park in the Liverpool CBD;
- Continuing its program of rejuvenation and upgrade to Council's Key Suburb Parks, Council finalised the landscape development at Stante Reserve in Middleton Grange, delivered Lillian Bratkovic Park in Edmondson Park and the new Schoeffel Park pump track facility in Horningsea Park at a total cost of over \$4 million;
- In line with its city-wide play equipment asset management plan, Council has continued to implement its capital works priority program to renew, replace and provide shade to its playgrounds. Shade structures were provided to five playgrounds. Eight playgrounds were upgraded at the following locations at a cost of approximately \$685,000:
 - Ash Road Sportsground, Prestons - new playground, hyper shade sail and rubber softfall
 - Collimore Park, Liverpool - new rubber softfall and hyper shade sail
 - Green Valley Reserve, Green Valley - new rubber softfall
 - Alamién Park, Liverpool - new rubber softball and hyper shade sail
 - Nelson Phillis Park, Green Valley - new rubber softball and hyper shade sail
 - Rosedale Oval, Warwick Farm - new rubber softfall
 - Bob Evans Park, Moorebank - new hyper-shade sail
 - Bill Wilson Park, Prestons - new hyper shade sail
- Council continued its program of delivering outdoor gyms to key locations across the city with 34 gyms installed to date. Three new gyms were constructed at the following parks at a total cost of over \$360,000 this year:
 - Dunumbral Park, Cecil Hills - new circuit gym
 - Schoeffel Park, Horningsea Park - new gym and hyper shade sail
 - Apex Park, Liverpool - new gym and hyper shade sail
- Council's program of improving local parks continued with design, refurbishment and enhancement works completed at St Andrews Park in Casula at a cost of \$220,000;
- Completion of Council's first inclusive play space, including hyper-shade sails and perimeter fencing at Lt Cantello Reserve in Hammondville at a cost of \$730,000

- Council's renewal and upgrade program for sports fields continued with the installation of new AFL field floodlighting at Kokoda Oval in Hammondville at a cost of \$170,000;
- Council's program of improving lighting within its key suburb parks continued with new solar light installations completed at a total cost of \$140,000 at the following locations:
 - o Amalfi Park pathways, Lurnea
 - o Wilkes Park pathways, Moorebank
 - o Bob Evans Park playground, Moorebank
 - o El Alamien Park pathway and playground, Liverpool



Lt Cantello Reserve – inclusive playground



Lt Cantello Reserve – inclusive playground



Stante Reserve – learn to ride track



Lillian Bratkovic Park – playground and shade structure



Bob Evans Park – playground and shade structure



Schoeffel Park – gym and shade structure

Major community and sporting facilities

Council continued its program of major enhancements and expansion activities undertaking major upgrades and provision of new assets to address capacity constraints, meet new demand from new urban release areas or to meet Council's strategic objectives.

These include:

- Completion of the \$16 million Lurnea Community Hub at Phillips Park, Lurnea.
- Substantial commencement on the detailed design of Lighthorse Park upgrades.



Lurnea Community Hub – Phillips Park, Lurnea



Lurnea Community Hub – Phillips Park, Lurnea

Environment Management

In 2021/22 Council completed the updates to the State of the Environment (SoE) Report as part of Council's Annual Report schedule. The updates covered biodiversity, water conservation and quality, energy conservation, waste and resource recovery.

In addition, Council progressed the following projects:

- Development of a Climate Action Plan and Climate Change Policy to achieve emissions reductions across Council's operations and the broader community; and
- Preparation of an Integrated Pest Management Policy and Strategy to develop a strategic approach to controlling priority weeds and pest animals.

These documents were placed on public exhibition during June 2022 and are currently being revised to consider the feedback received.

Environment Restoration Plan

During 2021/22, Council's Environment Restoration Plan experienced disruptions due to COVID and repeat intense rainfall events. Council's environmental volunteering activities, such as Bushcare and the Community Tree Planting days were cancelled.

Sustainability Blitz workshops transitioned to online delivery in 2021/22 and continued to be delivered during this period. In addition, several guided nature walks were held after the COVID lockdown and were well received.

Asbestos and Remediation of Contaminated Land

Council continues to implement best practice asbestos and contaminated land management to effectively and safely manage its contaminated lands and to ensure they remain fit for their intended purpose.

Council progressed the following projects:

- Angle Park, Chipping Norton remediation planning, including consideration of landscaping as part of the remediation design.
- McGirr Park, Miller Stage 2 outdoor upgrade, remediation planning as part of the design for upgrade works.
- Overflow carpark and road widening at Casula Parklands, remediation work undertaken as part of the construction.
- Remediation planning at the former landfill at Helles Park, Moorebank.



Angle Park – draft concept of landscape design



McGirr Park – Stage 2 site preparations

Condition of Assets

The following table provides average condition of Council's assets and costs to upgrade and maintain these assets to ensure they continue to provide satisfactory standards of service over the long term.

Asset Description	Quantity	Current replacement cost (Note 1)	Average condition as at June 2022 (Note 2)	Estimated cost to bring to satisfactory standard (Note 3)	Estimated annual cost of maintaining asset at that standard (Note 4)	Annual maintenance expenditure 2021-22 (Note 5)
ROAD AND TRANSPORT		\$1,710,590,000		\$45,934,000	\$15,547,000	\$11,083,000
Roads (km)	967	\$1,005,477,000	Good	\$43,041,000	\$10,055,000	\$8,978,000
Kerb and gutter (km)	1498	\$255,213,000	Good	\$0	\$1,404,000	\$408,000
Footpath and cycleways (km)	900	\$188,849,000	Good	\$265,000	\$1,888,000	\$1,224,000
Bridges and Major Culverts (No.)	120	\$86,529,000	Good	\$1,617,000	\$865,000	\$1,000
Road furniture and structures (No.)	44950	\$154,246,000	Good	\$725,000	\$1,234,000	\$463,000
Off street car parks (No.)	119	\$20,276,000	Good	\$286,000	\$101,000	\$9,000
FLOODPLAIN AND DRAINAGE		\$758,163,000		\$3,959,000	\$1,728,000	\$1,524,000
Piped Drainage (km)	772	\$608,609,000	Good	\$3,713,000	\$1,095,000	\$1,143,000
Pits (No.)	27835	\$77,425,000	Good	\$157,000	\$139,000	\$0
Headwalls and minor Culverts (No.)	2126	\$18,875,000	Good	\$89,000	\$34,000	\$0
Retarding Basins and Wetlands (No.)	257	\$38,752,000	Good	\$0	\$97,000	\$76,000
Gross Pollutant Traps (No.)	204	\$14,502,000	Good	\$0	\$363,000	\$305,000
BUILDING ASSETS	214	\$320,645,000		\$227,000	\$3,450,000	\$4,748,000
Admin Building	2	\$56,029,000	Good	\$0	\$588,000	\$554,000
Aquatic Centres	6	\$28,690,000	Good	\$0	\$344,000	\$984,000
Bush Fire/SES	11	\$3,984,000	Good	\$0	\$42,000	\$0
Childcare Centres	10	\$8,855,000	Good	\$227,000	\$106,000	\$381,000
Commercial Properties	2	\$1,383,000	Average	\$0	\$14,000	\$6,000
Community Centres	39	\$64,742,000	Good	\$0	\$680,000	\$380,000
Heritage Buildings	13	\$43,997,000	Good	\$0	\$462,000	\$279,000
Libraries, Museums	4	\$42,291,000	Good	\$0	\$507,000	\$413,000
Multi-Level Car Parks	2	\$30,010,000	Good	\$0	\$300,000	\$170,000
Parks Buildings / Structures	112	\$33,685,000	Good	\$0	\$337,000	\$431,000
Works Depot	13	\$6,979,000	Average	\$0	\$70,000	\$1,150,000
PARKS AND RECREATION		\$141,766,000		\$1,265,000	\$9,254,000	\$9,188,000
Sporting Fields, Ovals and Courts (No.)	217	\$37,519,000	Good	\$458,000	\$3,752,000	\$3,675,000
Parks Infrastructure (No. of Parks)	512	\$62,128,000	Good	\$758,000	\$4,660,000	\$4,594,000
Playground Equipment (No.)	208	\$42,119,000	Good	\$49,000	\$842,000	\$919,000
GRAND TOTAL		\$2,931,164,000		\$51,385,000	\$29,979,000	\$26,543,000

¹ While the overall condition of road is considered to be Good, there are sections of roads that do require more intensive rehabilitation and reconstruction works to bring it to a satisfactory level. With increased renewal funding, targeted renewal program based on modern asset management principles and effective asset maintenance strategy, Council aims to gradually reduce this backlog over the next few years.

² Council's commercial and works depot buildings are in average condition. However, commercial and works depot buildings are considered to be fit for purpose with a lower maintenance requirement. Most of the small sheds and structures at the depot will be demolished in coming years and these structures have been excluded from any upgrade requirement.

The total estimated cost to bring assets to a satisfactory standard has decreased to \$51.4 million this year compared to \$53.8 million last year. The \$2.4 million decrease is due the condition improvement of building portfolio reassessed by an external valuer. However, there are an increase in backlog in road pavement mainly due to the deterioration of existing road pavements caused by ongoing increases to traffic during development activities as LCC continues to grow. Council will continue to monitor and adopt appropriate asset management strategies to maintain these roads until reconstruction is undertaken.

Notes to table

1. **Current replacement cost** – estimated cost to replace existing asset with modern equivalent which will deliver same service potential.
2. **Average condition** – an overall assessment of the average condition of assets within an asset category, selected from one to five condition levels comprising excellent, good, average, poor and very poor or unserviceable.
3. **Estimated cost to bring to Satisfactory Standard** – estimated cost required to bring assets within an asset group to a condition level equal to or better than “good” (satisfactory) as required by the Division of Local Government’s *Planning and Reporting Manual for Local Governments in NSW – 2010* and independent assessment of Council’s Asset Management Plan by Morrison Low.
 - b) Approximately, 120 kilometres of the rural road network lie predominantly within the South West Priority Growth Area Aerotropolis and the ensuing residential and commercial development will ultimately see the full reconstruction, widening and upgrades to majority of the roads. In view of this, Council will continue to implement its low cost strengthening and stabilisation strategies in these areas, which aim to hold these rural roads in a reasonable condition until full reconstruction can occur. The upgrade costs reflect this enhanced maintenance strategy.
4. **Estimated annual cost of maintaining asset at Satisfactory Standard** – estimated annual expenditure required to maintain all assets within an asset group at a Satisfactory Standard.
5. **Annual maintenance expenditure** – Council’s actual expenditure during the financial year for the purpose of maintaining and preserving assets.

Note

a) Condition data is progressively updated as Council continued its programmed inspection of building assets to enable development of optimised maintenance and renewal programs and asset management plans. Condition surveys of these buildings have also provided necessary data to support future maintenance, rehabilitation and upgrade programs. Most of the amenities/ toilet blocks located in parks and reserve are considered to be fit for the intended purpose with a lower maintenance requirement. Further, most of the small sheds and structures at the depot will be demolished in coming years and these structures have been excluded from any upgrade requirements.

Stormwater management service charge

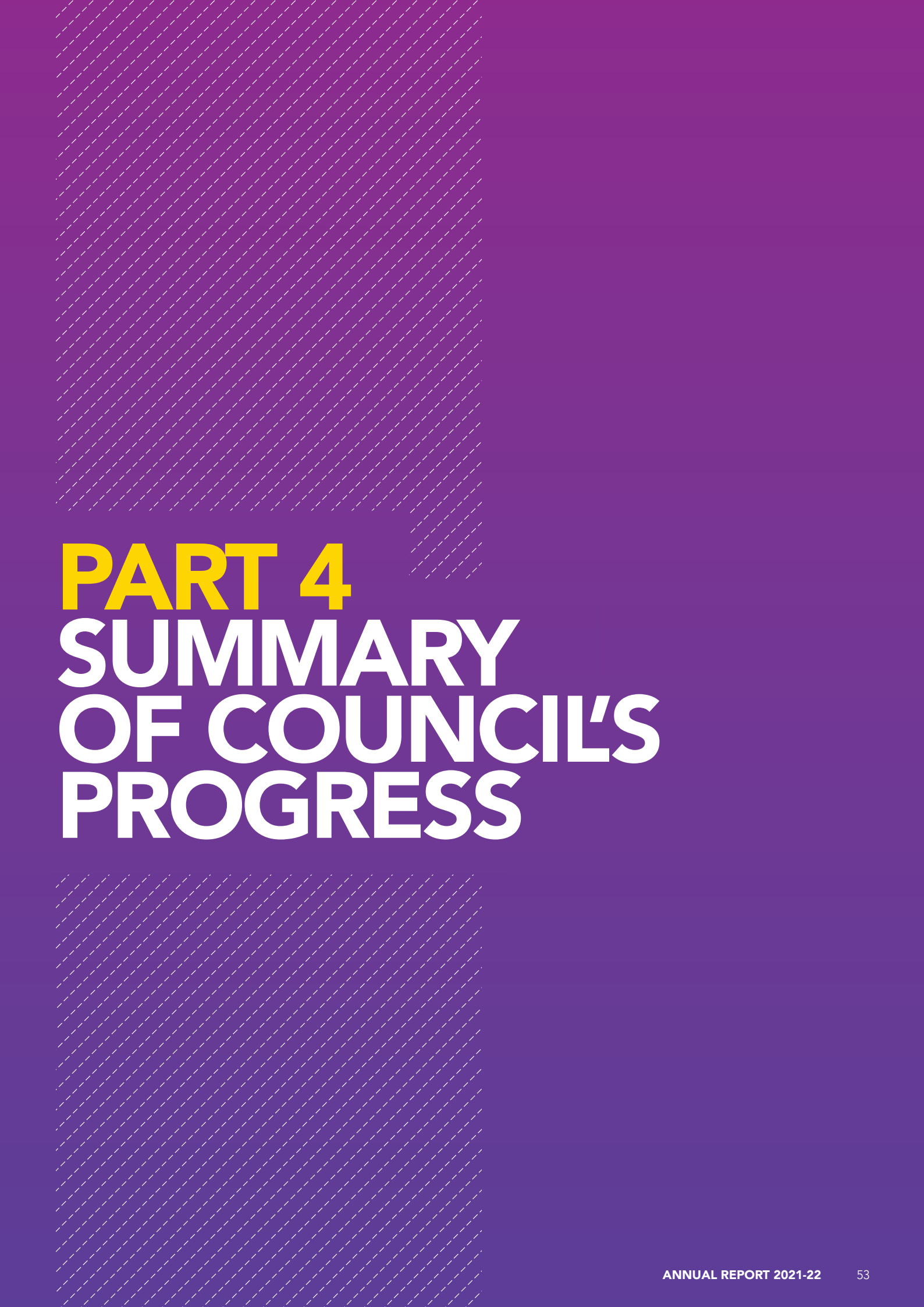
Council continued its program of stormwater rehabilitation and renewal works funded from the Stormwater Management Services Charge, which was implemented in July 2008. The charge, which generates approximately \$1.4 million each year, has provided Council a sustainable funding source to improve water quality, mitigate flooding, improve drainage, increase maintenance and replace ageing stormwater networks. The charge is for additional stormwater management services beyond those already provided and will provide funds to ensure the city's stormwater and drainage assets are maintained and improved.

The following table provides a summary of projects funded through the Stormwater Management Service Charge this year.

Projects partly or fully funded through stormwater management service charge	Total Expenditure	Status as at 30 June 2022
Flood Mitigation	\$98,800	
Detailed design and masterplanning to alleviate overland flooding around M7 shared path and Brickmakers Creek areas.	\$98,800	Completed
Stormwater Quality	\$239,316	
Reconstruction of water Quality improvement basin at Harris Creek, Kitchener Close, Public Reserve at Holsworthy. works include excavation, embankment reconstruction, filling and compaction, sandstone retaining wall, scour protection works, revegetation and turfing.	\$42,700	Completed
Investigation and design of high priority gross pollutant traps (GPT) at various locations across the Local Government Area.	\$196,616	Completed
Drainage Enhanced Maintenance		
High pressure cleaning and CCTV inspection and condition assessment of stormwater pipe systems in Green Valley and Moorebank areas.	\$139,986	Completed
Enhance maintenance of stormwater drainage network involving high pressure cleaning, rigid sediment removal, robotic root cutting in Green Valley and Moorebank areas.	\$94,103	Completed
Erosion Protection Works	\$153,802	
Installation of sandstone erosion protection works along the left banks of Cabramatta Creek near Powell Park and Gabion wall along Maxwells Creek near Elouera Bushland Reserve, Cartwright.	\$65,925	Completed
Stormwater Pipe Restoration and Renewal	\$601,779	
Stormwater pipe relining works to improve hydraulic capacity and provide extended service life of deteriorated stormwater pipes at various locations at Green Valley and Hinchinbrook suburbs.	\$301,203	Completed
Provision of structural patches of stormwater pipes to improve hydraulic capacity and provide an extended service life of the pipe systems at various locations at Green Valley and Hinchinbrook suburbs.	\$300,576	Completed
GRAND TOTAL	\$1,327,786	

*Note: Difference in the project cost on above projects when it exceeds stormwater service charge contribution is funded through other sources including general funds and grants.

Provided in accord with clause 217(1)(e) of the *Local Government (General) Regulation 2005*.



PART 4 **SUMMARY OF COUNCIL'S PROGRESS**

SUMMARY OF COUNCIL'S PROGRESS

Measuring our progress

The four directions, Creating Connection, Leading through Collaboration, Generating Opportunity and Strengthening and Protecting our Environment as stated in the Community Strategic Plan - Our Home Liverpool 2027 form the structure for the community's long-term priorities. This table below reflects Council's annual progress status against 93 Principal Activities reflected in the Delivery Program 2017-2022 and Operational Plan 2021-22.

By the end of June 2022, 86 of the 93 Principal Activities in the Delivery Program were reported as on track, four needed attention and three were affected by COVID-19.

Direction and Goals	Number of Principal Activities	Action on Track	Action needs Attention	Action not met	COVID-Affected
		Measures are being met and work is delivered to schedule	Not all measures are being met or reaching satisfactory levels; work is ongoing and under review	Measures are not being met and completion dates are unclear	Measures affected due to COVID-19 pandemic
Creating Connection <ul style="list-style-type: none"> Celebrate diversity and promote inclusion Deliver a range of community events and activities Implement access and equity for all members of the community Provide community facilities which are accessible to all Create a dynamic, inclusive environment, including programs to support healthy living. 	23	22	0	0	1
Strengthening and Protecting our Environment <ul style="list-style-type: none"> Manage the community's disposal of rubbish Protect and enhance bushland, rivers and visual landscape Encourage sustainability, energy efficiency and the use of renewable energy Exercise planning controls to create high-quality, inclusive urban environments Develop, and advocate for, plans that support safe and friendly communities 	23	19	3	0	1

SUMMARY OF COUNCIL'S PROGRESS Continued.

Direction and Goals	Number of Principal Activities	Action on Track	Action needs Attention	Action not met	COVID-Affected
		Measures are being met and work is delivered to schedule	Not all measures are being met or reaching satisfactory levels; work is ongoing and under review	Measures are not being met and completion dates are unclear	Measures affected due to COVID-19 pandemic
Generating Opportunity <ul style="list-style-type: none"> Meet the challenges of Liverpool's growing population Attract businesses or economic growth and employment opportunities Create an attractive environment for investment Advocate for, and develop, transport networks to create an accessible city 	19	17	1	0	1
Leading through collaboration <ul style="list-style-type: none"> Seek efficient and innovative methods to manage our resources Increase community engagement Encourage community participation in decision-making Strive for best practice in all Council processes 	28	28	0	0	0
Total	93	86	4	0	3



PART 5 **STATUTORY REPORT**

Part 5: Statutory Report

1. Report on activities funded via a special rate variation (SRV) of general income

A condition of the approval of the SRV was that council reports in its Annual Report for each rating year up to 2023-2024 on the outcomes achieved as a result of the special variation.

The additional works delivered through funding from the special variation are:

Program / Project Description	SRV budget \$	Actual expenditure \$
Buildings	2,000,000	2,239,171
Implementation of Disability Action Plan	160,000	69,459
Water & Energy Conservation Delivery Program	129,350	129,082
Child Care Centre Rehabilitation / Renovation	238,000	238,680
Heritage Conservation Program	110,000	184,315
Sports Amenity Building Upgrade Program	241,000	165,437
Community Centre Rehabilitation Program	1,121,650	1,452,199
Whitlam Leisure Centre - Substation Upgrade	0	0
Parks and Recreation	1,500,000	2,458,536
Playground Replacement program	371,200	371,453
Sports Courts / Facilities	64,000	155,147
Solar Light Program	100,000	119,548
Shade Structure Program	180,000	180,052
Stante Reserve - Local Park Construction	479,300	911,797
Kokoda Oval - Floodlight Upgrade	31,000	31,052
Crimson Park - Park Development	41,500	143,952
Mimosa Park - Pocket Park	61,000	40,285
Affleck Park - Outdoor Gym	41,000	41,402
Apex Park - Indigenous Garden	31,000	31,052
Lt Cantello Reserve - Regional Playground	100,000	432,797
Roads, Bridges and Footpaths	4,771,229	4,608,473
Footbridge over Cabramatta Creek, Cartwright	126,000	126,450
Wilkes Ave, Moorebank - Junction Rd to Renton Ave	67,000	61,503

Program / Project Description (continued)	SRV budget \$	Actual expenditure \$
Bird Ave, Lurnea - Boundary Rd To Reilly St	32,000	21,918
Alderson Ave, Liverpool - Missing Sections	30,000	52,513
Raine Ave, Liverpool - Reilly St to Reilly St	62,000	70,926
Marsh Pde, Casula - Canberra Ave to Ashcroft Ave	56,000	48,783
Killinger Ave, Liverpool - Lehmann Ave to Flowerdale Rd	26,000	18,889
Solander Ave - Wyattville Dr to Cul-de-sac	59,000	57,980
Jack O'Sullivan Road, Moorebank -Edgecombe Ave and Maddecks	12,000	28,267
Affleck Gardens, Middleton Grange - 9-21 Affleck Gardens	22,000	82,003
Epsom Road, Chipping Norton - Whelan to Whelan	90,000	73,190
Carpark - Ernie Smith Reserve, Moorebank - Resurfacing	219,500	224,733
Gill Avenue - Rose to Hoxton Park Road	45,000	46,809
Moore Street, Liverpool - Castlereagh to Copeland	225,000	225,810
Centenary Avenue, Moorebank - Heathcote to South End	0	0
Nicholls St, Warwick Farm - Lawrence Hargraves	124,400	124,541
Bigge Street, Liverpool - Moore to Elizabeth	366,700	362,741
Mainsbridge Avenue, Liverpool - Flowerdale to Memorial	0	0
Greendale Road, Greendale - Land acquisition	45,000	45,192
Keys Place, Liverpool - Murphy to End	65,000	67,881
Markell Place, Liverpool - Murphy to End	22,629	52,937
Spencer Road, Cecil Hills - Frederick to Gabriella (Stage 2)	290,000	291,446
Whyalla Place, Prestons - Jedda to Dead End	629,000	626,235
Wildman Avenue, Liverpool – Medley to Medley	20,000	18,724
Lachlan Lane, Warwick Farm – Hart Lane to Lachlan St	108,700	108,710
Collinsville Place, Hinchinbrook – Banks Rd to End	112,000	111,915

Program / Project Description (continued)	SRV budget \$	Actual expenditure \$
Road Resurfacing Program - Programmed Patching	886,300	794,611
Kurrajong Road, Casula - Highway to Ingham	463,000	277,868
Mill Road, Liverpool - Speed to Highway	567,000	585,899
Total Infrastructure Capital Expenditure	8,271,229	9,306,180
Operating Expenditure (Maintenance Crew)	853,803	853,803
Total use of special variation income	9,125,032	9,125,032

Income		
	2021-22 PROJECTION \$	2021-22 ACTUAL \$
Special rate variation income	9,125,032	8,859,254
Funding for increased operating expenditure	853,803	853,803
Funding for capital expenditure	8,271,229	8,271,229

Provided in accord with section 7.1 of the *Special Rate Variation Guidelines*.

2. Amounts of rates and charges written off during the year

Pensioner concessions	
Mandatory pensioner rate reductions	\$2,184,164.16
Voluntary pensioner rate reductions	\$226,463.38
Postponed rates written off	\$12,535.15
Other rates and charges written off	
Nil	\$0

Provided in accord with clause 132 of the *Local Government (General) Regulation 2005*

3. Details of overseas visits by Councillors and Council staff

There were no overseas visits by Councillors or staff in the 2021-22 financial year.

Provided in accordance with clause 217(1)(a) of the *Local Government (General) Regulation 2005*.

4. Mayoral and councillor fees, expenses and facilities

MAYORAL FEES	\$90,369
COUNCILLOR FEES	\$323,958

Mayor and Councillor Expenses	Amount
Mobile phone and IT expenses	\$5,009
Conference and seminars	\$16,831
Training and provision of skill development	\$14,693
Interstate visits (Canberra)	\$13,205
Overseas visits (Mayor and Councillors)	\$0
Partner/spouse expenses	\$0
Provision of childcare	\$0
Total Councillor Expenses	\$49,738

Provided in accordance with clause 217(1)(a1) of the *Local Government (General) Regulation 2005*.

5. Councillor induction and professional development

- i) **The name of the Mayor and each individual Councillor that completed Council's induction program (where an induction program has been delivered during the relevant year);**

The Mayor and all Councillors as listed below completed Council's induction program in early 2022:

- Mayor Mannoun
- Councillor Ammoun
- Councillor Goodman
- Councillor Green
- Councillor Hadid
- Councillor Hagarty
- Councillor Harle
- Councillor Kaliyanda
- Councillor Karnib
- Councillor Macnaught
- Councillor Rhodes

- ii) **The name of the Mayor and each Councillor who participated in any ongoing professional development program during the year;**

The Mayor and all Councillors participated in an ongoing professional development program during the year.

- iii) **The number of training and other activities provided to the Mayor and Councillors during the year as part of a professional development program;**

A total of 10 training sessions and other activities were provided to the Mayor and Councillors during the year as part of a professional development program.

- iv) **The total cost of induction and professional development activities and any other training provided to the Mayor and Councillors during the relevant year.**

\$14,693

Provided in accordance with clause 217(1)(a1)(iiia) of the *Local Government (General) Regulation 2005*.

6. Contracts awarded by council

Contracts awarded by Council for \$150,000 or more were:

Contract Description	Contractor(s)	Payments Over Contract Term (GST Inclusive)
ST3047 Electronic Security System with an Integration to Venue Booking System	ARA Security Services Pty Ltd T/A ECS Services	\$500,000
ST2755 Building and Amenities Cleaning Services	Solo Services Group Australia Pty Ltd	\$2,710,000
VP3022 Schoeffel Park - Construction of Playground, Outdoor Gym and Car Park	Growth Civil and Landscapes Pty Ltd	\$928,919
VP3063 Endpoint Hardware Replacement	Lenovo (Australia & New Zealand) Pty Ltd	\$1,800,000
ST2956 Receival Processing and Recycling of Civil Construction and Maintenance Waste	Benedict Recycling Pty Ltd Bingo Waste Services Pty Ltd Eco Resource Recovery Pty Ltd G.P.P Excavation and Demolition Contractors Pty Ltd Hi-Quality Recycling Services Pty Ltd Total Drainage Cleaning Services Pty Ltd	\$2,000,000
RCL3004 Preferred Supplier Agreement Recruitment Services	Allstaff Australia Pty Ltd Chandler Macleod Group Ltd CK Recruitment Pty Ltd. Core Talent Pty Ltd Davidson Recruitment Pty Ltd Design & Build Recruitment Unit Trust T/A Public Sector People Pty Ltd Hays Specialist Recruitment (Australia) Pty Ltd Ivory Group Pty Ltd Programmed Skilled Workforce Ltd Randstad Pty Ltd RNTT Pty Ltd T/A Excel Recruitment & Rexco People	\$1,500,000
PQ3083 Cabramatta and Brickmakers Creeks Masterplan	McGregor Coxall Australia Pty Ltd	\$165,000
VP3082 Stante Reserve Construction of Sports Court and Learn to Ride Track	Growth Civil Landscapes Pty Ltd	\$490,451
PQ3103 Shade Structure Program	Ellis & Sons Group Pty Ltd	\$150,403

WT3013 Stormwater Basin 6 at Austral and Leppington North	Devcon Civil Pty Ltd	\$3,885,957
RCL2999 Provision of Essential Trade Services	Andrik Construction Group Pty Ltd Armour Building Maintenance Pty Ltd BSA Advanced Property Solutions (NSW & ACT) Pty Ltd Ecovolt Electrical Pty Ltd Fabrication Services Pty Ltd Franklins Australia Pty Ltd Ibuilt Interiors Pty Ltd T/A Ibuilt Group John Nakhoul Plumbing Services Pty Ltd Murphy's Remedial Builders Pty Ltd Noppen Air Pty Ltd Northern Fencing Specialist Pty Ltd Prime Water Australia Pty Ltd Tenon Australia Pty Ltd Total Ventilation Hygiene Pty Ltd Urban Castle Group Pty Ltd West Avenue Building Pty Ltd T/A DML Group	\$5,000,000
VP3080 Supply and deliver of One Medium 4x2 16,000kg GVM Tipper	Adtrans Hino Pty Ltd	\$191,189
VP3086 Civil Heavy Patch Large 6x4 Tipper Plant 28	Adtrans Hino Pty Ltd	\$232,223
RCL3070 Supply of Library Materials	Campion Education (Aust) Pty Ltd T/A The Bookhouse Bolinda Publishing Pty Ltd James Bennett Pty Ltd	\$4,800,000
VP3111 Asphalt Pavement Reconstruction and Associated Services	Borthwick & Pengilly Asphalts Pty Ltd Bigeni Pty Ltd Planet Civil Pty Ltd Stateline Asphalt Pty Ltd Bernipave Pty Ltd	\$1,808,200
ST3074 Commercial Leasing Services	Jones Lang LaSalle (NSW) Pty Ltd	\$700,000
VP3097 Major and Minor Concrete Structural Works	State Civil Pty Ltd Stateline Asphalt Pty Ltd NSW Kerbing Pty Ltd Citywide Civic Works Pty Ltd	\$2,000,000
PQ3095 Design and Construction of Aboriginal Garden at Apex and Phillip Park	NPM Indigenous Pty Ltd	\$170,000

VP3092 Supply and Deliver of One Street Sweeper	Garwood International Pty Ltd	\$344,809
PQ3096 Slip Joint Remedial Works at Warren Serviceway Car Park	RELD Group Pty Ltd	\$200,332
VP3091 Supply and Deliver of Four Tractors	Australian Hammer Supplies Pty Ltd	\$343,494
ST2904 Pump House Café Lease	Stazi Group Pty Ltd	\$180,000
VP3120 Keys Place, Markell Place & Anebo Street, Murphy Street to End, Liverpool	Borthwick & Pengilly Asphalts Pty Ltd	\$300,000
VP3121 Carpark - Ernie Smith Reserve, Moorebank	Borthwick & Pengilly Asphalts Pty Ltd	\$250,000
VP3122 Kurrajong Road, Casula - Highway to Ingham	Borthwick & Pengilly Asphalts Pty Ltd	\$311,000
VP3123 Moore Street, Liverpool - Castlereagh to Copeland	Borthwick & Pengilly Asphalts Pty Ltd	\$270,000
VP3124 Nicholls Street, Warwick Farm - Lawrence Hargraves to West End	Borthwick & Pengilly Asphalts Pty Ltd	\$180,900
VP3125 Mill Road, Liverpool - Speed to Highway	Borthwick & Pengilly Asphalts Pty Ltd	\$512,600
ST3087 Library Print Management and PC Solution	Monitor Business Machine Pty Ltd	\$380,915
WT3104 Substation Upgrade at the Whitlam Leisure Centre	Connect Infrastructure Pty Ltd	\$527,560
VP3090 Supply and Deliver of One (1) Backhoe Loader	Earthmoving Equipment Australia Pty Ltd	\$206,085
WT3102 Wattle Grove Child Care Centre Roof Replacement and Repairs	Sassan Vodjdani Pty Ltd T/as Royal Contractors	\$176,900
VP3136 Beech Road, Casula - Barcelona to Kurrajong	J&E Asphalt & Civil Pty Ltd	\$330,000
ST3081 Flags and Banners Production, Installation, Maintenance and Storage Services	Selby's Pty Ltd The Aussie Banner & Flag Co Pty Ltd	\$543,000
VP3098 Supply and Deliver of Three (3) Large Out-Front Wing Mowers	Australian Hammer Supplies Pty Ltd	\$277,530
VP3127 Mainsbridge Avenue, Liverpool - Flowerdale to Memorial	Borthwick & Pengilly Asphalts Pty Ltd	\$396,990

VP3134 Jagungal Place, Heckenberg - Sadleir Avenue to Bowl	Borthwick & Pengilly Asphalts Pty Ltd	\$221,100
VP3135 Collinsville Place, Hinchinbrook – Banks Road to End	Borthwick & Pengilly Asphalts Pty Ltd	\$198,000
VP3137 Devonshire Road, Kemps Creek - 15 th Avenue to Gurner Avenue	Borthwick & Pengilly Asphalts Pty Ltd	\$192,500
VP3138 Dalmeny Drive, Prestons - Ash Road to Balgownie Road	Borthwick & Pengilly Asphalts Pty Ltd	\$390,000
PQ3118 Supply and Deliver of Two (2) Mobile Woodchippers	Marriott Tree Equipment Pty Ltd trading as Bandit Tree Equipment	\$280,330
VP3126 Bigge Street, Liverpool - Moore to Elizabeth	Borthwick & Pengilly Asphalts Pty Ltd	\$332,700
VP3128 Bellfield Road, Rossmore - Start of Seal to May	Borthwick & Pengilly Asphalts Pty Ltd	\$495,000
VP3130 Centenary Avenue, Moorebank - Heathcote to South End	Borthwick & Pengilly Asphalts Pty Ltd	\$248,600
VP3133 Wattle Grove Drive, Wattle Grove - Heathcote Rd to Anzac Pde	Borthwick & Pengilly Asphalts Pty Ltd	\$280,500
PQ3144 Acacia Park Development	Landscape Synergy Pty Ltd	\$188,000
PQ3114 Liverpool Civic Place Project Management Services	Base Partnership Pty Ltd	\$186,120
WT3106 Construction of Amenities Building and Café Terrace at Carnes Hill Community Precinct	RELD Group Pty Ltd	\$380,552
VP3117 Supply and Deliver of Two (2) Cube Rear Loader Compactor Trucks	Bucher Municipal Pty Ltd	\$912,703
PQ3111 Hopkins Creek Modification work	Cardno (NSW/ACT) Pty Ltd	\$184,685
VP3142 CCTV Survey, Cleaning and Condition Assessment of Stormwater Drains	Total Drainage Cleaning Services Pty Ltd	\$250,000
VP3153 Design and Upgrade of Bigge Park Tennis Court Facility	Gauci Civil Contracting Pty Ltd	\$525,922
VP3143 Stormwater Pipe Relining for Various Sites	Interflow Pty Ltd	\$297,000

VP3147 Structural Patching for Various Sites	Pipe Management Australia Pty Ltd	\$270,000
VP3157 Supply and Installation of Trash Rack GPT at Iraking Avenue, Moorebank	AZ Build Pty Ltd	\$333,851
RCL3078 Provisions of Investigation Services	Anti-Corruption Consultants Australia Pty Ltd O'Connor Marsden & Associates Pty Ltd Weir Consulting (National) Centium Pty Ltd National Workplace Investigations Procure Group Pty Ltd WISE Workplace Work Dynamic Australia Pendlebury Workplace Law Pty Ltd	\$500,000
VP3152 Supply and Deliver of Three (3) Sweepers	Hako Australia Pty Ltd	\$605,178
WT3148 Supply and Installation Planter Boxes with Trees in CBD, Liverpool	Asplundh Tree Expert (Australia) Pty Ltd T/as Summit Services	\$271,800
VP3161 Greenway Drive Road Reconstruction, West Hoxton	J&E Asphalt & Civil Pty Ltd	\$1,552,142
VP3180 Design of Embankment Stabilisation and Erosion Protection Works along the Georges River Casula	Haskoning Australia Pty Ltd	\$258,075
PQ3189 Printing, supply of stock & associated functions for rate notices	Forms Express Pty Ltd	\$375,000
PQ3168 Heritage Restoration Works Stage 1 - Former Liverpool Courthouse	RELD Group Pty Ltd	\$242,110

Provided in accord with clause 217(1)(a2) of the *Local Government (General) Regulation 2005*.

7. Amounts incurred in relation to legal proceedings

Case	Description	Status	Outcome
Austral Projects Group P/L v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-131/2019	Finalised	Court approved consent
Scottsdale Circuit P/L v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-425/2020	Finalised	Court approved consent
Sharif Zraika by his Manager Australian Executor Trustees Ltd, Land and Environment Court	Appeal against Council's deemed refusal of DA-452/2020	Finalised	Discontinued. DA approved.
The Silver Arc Dreamscapes P/L t/as Dreamscape Architects v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-538/2019	Finalised	Court approved consent
John Scarcella, Grace Scarcella and Marie Scarcella v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-407/2020	Finalised	Discontinued. DA withdrawn.
Goldfinch P/L v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-29/2021	Finalised	Judgment granting consent
Campbell Hill Group P/L v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-388/2021	Finalised	Discontinued.
Austral Developers Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of DA-324/2020	Finalised	Appeal upheld
Limousin No. 1 Estate Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-295/2021	Finalised	Appeal dismissed.
Limousin No. 1 Estate Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-36/2021	Finalised	Appeal dismissed.
Limousin Developments Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-125/2021	Finalised	Court approved consent

Case	Description	Status	Outcome
Ghignone & Ghignone v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-26/2021	Finalised	Court approved consent
Alana Kowalczyk v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of DA-404/2021	Ongoing	To be determined
Nishar Ali v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-450/2021	Finalised	Court approved consent
Zaki Property Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA 870/2021	Finalised	Court approved consent
Rothshire Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of BC-31/2020	Ongoing	To be determined
LJB Urban Planning Austral v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-869/2021	Finalised	Discontinued
Austral North Austral Nominees v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-922/2021	Finalised	Court approved consent
DKB Group P/L v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of DA-419/2020	Finalised	Court approved consent
Low Cost Housing No 1 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-781/2021	Finalised	Appeal upheld
Starwood Homes – Star 1 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1105/2021	Ongoing	To be determined
Iris Hotels Casula Property Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1212/2021	Ongoing	To be determined
Mako Minerals Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1308/2021	Ongoing	To be determined

Case	Description	Status	Outcome
Mako Minerals Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1382/2021	Ongoing	To be determined
Isaac Property Developments Pty Ltd, Land and Environment Court	Appeal against Council's deemed refusal of DA-1184/2021	Ongoing	To be determined
El Mourched Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-30/2021	Finalised	Discontinued
QC Austral 50 Eleventh Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1303/2021	Ongoing	To be determined
Philip Joseph Tabone & Maria Grace Tabone v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of Building Information Certificate number BC-181/2021	Ongoing	To be determined
Charles Street NSW Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1092/2021	Ongoing	To be determined
Mackenzie Architects International v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1231/2021	Ongoing	To be determined
Warwick Farm Central Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1134/2021	Ongoing	To be determined
Orchard Ozland Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1034/2021	Ongoing	To be determined
James Slashing Pty Ltd, Land and Environment Court	Appeal against Council's actual refusal of building certificate BC-124/2021	Ongoing	To be determined
Myles De Air Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1446/2021	Ongoing	To be determined
Rosewood Avenue Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-375/2022	Ongoing	To be determined

Case	Description	Status	Outcome
Sam Darwich v Liverpool City Council, Land and Environment Court	Appeal against Council's actual refusal of DA-727/2021	Ongoing	To be determined
UPG 49 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-131/2021	Ongoing	To be determined
Croatia SPV 1 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-163/2022	Ongoing	To be determined
Flanagan Avenue Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-737/2021	Ongoing	To be determined
Universal Property Group Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-7/2022	Ongoing	To be determined
UPG 148 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1460/2021	Ongoing	To be determined
Redsab Pty Ltd v Liverpool City Council	Appeal against Council's deemed refusal of DA-203/2022	Ongoing	To be determined
Frank Normoyle v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-405/2022	Ongoing	To be determined
Tribeca Residential Communities No. 5 Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-143/2022	Ongoing	To be determined
Universal Property Group Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's deemed refusal of DA-1333/2021	Ongoing	To be determined
Peter George Melonas and Vicki Angelina Wolter v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of development control order NO-215/2021	Finalised	Appeal upheld
Susan Dani v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of Development control order No.215/2021	Finalised	Settled by section 34 agreement

Case	Description	Status	Outcome
Reynolds and Cefai v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of development control order No.715/2021	Finalised	Settled by consent orders
Lawson DJM p/L v Liverpool City Council, Land and Environment Court	Appeal against development control order NO-508/2021	Finalised	Settled by section 34 agreement
Michael John Crookston v Liverpool City Council, Land and Environment Court	Appeal against development control order NO-802/2020	Finalised	Settled by section 34 agreement
Ferdinand Muscatello v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of development control No.780/2021	Finalised	Settled by section 34 agreement
James Slashing Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of development control order NO-608/2021	Ongoing	To be determined
746 Greendale Road Greendale Pty Ltd v Liverpool City Council, Land and Environment Court	Appeal against Council's issue of development control order NO-973/2021	Ongoing	To be determined
Liverpool City Council v Run Chief P/L, Land and Environment Court	Civil enforcement proceedings for unauthorised use of land (transport depot etc)	Finalised	Settled by consent orders. Owner not to use for transport depot etc. Owner to lodge DA and BIC.
Liverpool City Council v Phillip Joseph Tabone and Maria Grace Tabone, Land and Environment Court	Civil enforcement proceeding for unauthorised use of land	Ongoing	To be determined
Liverpool City Council v Estate of the Late R Cosoletto, Land and Environment Court	Civil enforcement proceedings for the removal of unauthorised fill.	Ongoing	To be determined
Liverpool City Council v Rockcliff Estate Pty Ltd, Land and Environment Court	Civil enforcement proceeding to cease unlawful and prohibited use of land	Ongoing	To be determined
Liverpool City Council v Randa Moshi, Land and Environment Court	Civil Enforcement proceedings for unauthorised use of land and structures	Finalised	Settled by consent orders. Owner to cease use. Part use to cease until DA approved.

Case	Description	Status	Outcome
Liverpool City Council v Osama Subhi Hassan, Land and Environment Court	Civil enforcement proceedings for development without consent (pergola, garage and awning)	Finalised	Settled by consent orders. Owner to undertake rectification works
Liverpool City Council v Fadi Masri, Land and Environment Court	Prosecution for carrying out development without consent (waste use) and prohibited development (transport use)	Ongoing	To be determined
Sudesh Prasad Sharma v Liverpool City Council, Land and Environment Court	Appeal against Local Court conviction	Finalised	Settled. Conviction dismissed.
The Applicant on behalf of the South Coast People v Attorney General of New South Wales, Federal Court NSD1331/2017, NNTT NC2017/003	Native title claim	Ongoing	To be determined
Pablo Valiente v Liverpool City Council, District Court of New South Wales	Annulment application	Finalised	Dismissed
Liverpool City Council v Malosi Group Pty Ltd	Prosecution for development without consent.	Ongoing	To be determined
Liverpool City Council v Phillip Attard; Liverpool City Council v Pauline Attard	Prosecution for non-compliance with demolish works order.	Ongoing	To be determined
Liverpool City Council v The Owners - Registered Plan SP 97993	Prosecution for non-compliance with development control order	Finalised	Fine \$4,000 with continuing daily penalty of \$80 per day
Liverpool City Council v Future Form Pty Ltd	Prosecution for non-compliance with development control order	Finalised	Fine. \$30,000.
Liverpool City Council v Hussan Kammoun	Prosecution for prohibited development	Finalised	Withdrawn
Liverpool City Council v Ali Rima	Prosecution for non-compliance with development control order	Ongoing	To be determined
Liverpool City Council v Young Adults Disabled Association Inc, Local Court	Prosecution for development without consent and non-compliance with development control order	Finalised	Withdrawn

Case	Description	Status	Outcome
Liverpool City Council v Peter Srzich and Diane Srzich, Local Court	Prosecution for failure to comply with development control order	Ongoing	To be determined
Liverpool City Council v Melissa Perry and Blaine Perry, Local Court	Prosecution for non-compliance with development control orders	Finalised	Fine \$12,000 with \$1,800 professional costs
Liverpool City Council v Shane Narayan, Local Court	Prosecution for failure to comply with development control order	Finalised	Withdrawn
Liverpool City Council v Trung Hieu Ho (Director of HoHo Property Pty Ltd) , Local Court	Prosecution for demolition works commenced without obtaining Council consent	Finalised	Fine \$10,000 with \$3,200 professional costs
Liverpool City Council v Jidco Formwork, Hafza, Zoabi and Modern Property Developments, Local Court	Prosecution for development without consent and non-compliance with development control order	Finalised	Fine \$4000 + prosecution costs
Liverpool City Council v Abraham, Maroun, John and Simon Khoury, Local Court	Prosecution for development without consent and non-compliance with development control order	Finalised	Fine \$450 for each Defendant
Liverpool City Council v Mirey Mihideen, Local Court	Prosecution for development without consent, and non-compliance with development control order	Finalised	Fine \$4000 with \$300 professional costs
Liverpool City Council v Osama Subhi Hassan, Local Court	Prosecution for development without consent	Finalised	Fine \$2000
Liverpool City Council v Michael George Cefai, Local Court	Prosecution for failure to comply with requirement of investigation officer	Finalised	Withdrawn
Liverpool City Council v Josephine Michelle Cefai, Local Court	Prosecution for failure to comply with requirement of investigation officer	Finalised	Withdrawn
Liverpool City Council v Felicia Victoria Cefai, Local Court	Prosecution for failure to comply with requirement of investigation officer	Finalised	Withdrawn
Liverpool City Council v David Cecil Reynolds, Local Court	Prosecution for failure to comply with requirement of investigation officer	Finalised	Withdrawn. Cost order sought against LCC was dismissed.

Case	Description	Status	Outcome
Liverpool City Council v Sunrise Computing Pty Ltd, Local Court	Prosecution for breach of the Food Act	Ongoing	To be determined
Liverpool City Council v Vince Scarano t/a Memorial Fruit Market, Local Court	Prosecution for breach of the Food Act and Food Standard Code	Finalised	\$2000 fine and s 10A order
Liverpool City Council v C & C Ausco Pty Ltd, Local Court	Prosecution for breach of the Food Act	Finalised	Fine \$5,000
Liverpool City Council v Mitch Casey, Local Court	Prosecution for failure to comply with menacing dog control requirements	Finalised	Withdrawn
Liverpool City Council v Charlie Francica, Local Court	Prosecution for failure to comply with menacing dog control requirements	Finalised	\$800 fine
Liverpool City Council v The Owners – Registered Plan SP 7911, Local Court	Prosecution for non-compliance with fire safety order	Ongoing	Continuing daily penalty of \$240
Liverpool City Council v H&N Partners , Local Court	Stop heavy/long vehicle longer than 1 hour – PIN 3182786090	Finalised	Fine \$112
Liverpool City Council v Manal Bazaz x 4, Local Court	4x Stop in a bus zone – PINs 318287093, 3182834216, 3182834041, 3182827762	Finalised	Fine \$50 each offence
Liverpool City Council v Antonio Steve Zullo, Local Court	Stop on/across driveway/other access to/from land – PIN 3182754659	Finalised	Fine \$300
Liverpool City Council v Joe Francil Sarpi, Local Court	Stop in a disabled parking area w/o current permit displayed – PIN 3182786723	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Musoni Antonie Ndayizeye, Local Court	Stop in bus zone (school zone) - PIN 3182839478	Finalised	Fine \$350
Liverpool City Council v Reem Fahda, Local Court	Stop on/across driveway/other access to/from land – PIN 3182763257	Not advised	Not advised
Liverpool City Council v Mustapha Ahmad Fahda x 2, Local Court	Not parallel parked in direction of travel – PINs 3182763459 and 3182763275	Not advised	Not advised

Case	Description	Status	Outcome
Liverpool City Council v Gabriel Shaba Jabur x 2, Local Court	Stopped on path/strip in built up area – PIN 3182826543 and 3182826626	Finalised	Fine \$150 and \$125
Liverpool City Council v Layla Rima, Local Court	Double parked in a school zone - PIN 3182863036	Finalised	Withdrawn
Liverpool City Council v John Ebade Azrah, Local Court	Stop on/across driveway/other access to/from land – PIN 3182763046	Ongoing	Annulment application lodged
Liverpool City Council v Gabriel Shaba Jabur, Local Court	Stopped on path/strip in built up area – PIN 3182826855	Ongoing	Adjourned for Plea
Liverpool City Council v Antonio Steve Zullo, Local Court	Stop on/across driveway/other access to/from land – PIN 3182754594	Finalised	Fine \$300
Liverpool City Council v Ryzko & Sons Pty Ltd, Local Court	Stop on/across driveway/other access to/from land – PIN 3182762230	Not advised	Not advised
Liverpool City Council v Michael Tannoury, Local Court	Park in metered parking space and not pay relevant fee – PIN 3182827937	Ongoing	Listed for annulment application
Liverpool City Council v Maha Ramadi, Local Court	Park in metered parking space and not pay relevant fee – PIN 3182843180	Finalised	s 10A
Liverpool City Council v Alan John, Local Court	Stop in a bus zone – PIN 3182873513	Finalised	Annulment withdrawn
Liverpool City Council v Marco George Sidhom, Local Court	Stop on/across driveway/other access to/from land – PIN 3182763816	Finalised	Withdrawn
Liverpool City Council v Jonah Maverick, Local Court	Stop in bus zone - PIN 3182837049	Finalised	Fine \$180
Liverpool City Council v Zabiullah Sahid x 2, Local Court	2 x Disobey no stopping sign – PINs 3182883065 and 3182855987	Finalised	Fine \$272 each offence
Liverpool City Council v Nenewa Benjamin, Local Court	Stop in bus zone (school zone) - PIN 3182763935	Not advised	Not advised

Case	Description	Status	Outcome
Liverpool City Council v Zabiullah Sahid, Local Court	Disobey no standing sign – PIN 3182867490	Finalised	Withdrawn
Liverpool City Council v Prinay Muthen x 3, Local Court	3 x Stop on path strip built up area – PINs 3182826763, 3182826864 and 3182826552	Finalised	3 x s 10(1)(a) dismissed
Liverpool City Council v Mitchell John Elliott-Sharp x 3, Local Court	Stop heavy long vehicle longer than 1 hour- PINs 3182787383, 3182868013 and 3182889050	Finalised	s 10A
Liverpool City Council v Mitchell John Elliott-Sharp x 3, Local Court	Stop heavy long vehicle longer than 1 hour- PINs 3182870828, 3182860460 and 3182826947	Finalised	Conviction with no other penalty
Liverpool City Council v Solomana Paulo Mikaele, Local Court	Park in Metered Parking Space not pay relevant fees- PIN 318288251	Finalised	Withdrawn
Liverpool City Council v Sabih Aldoumany, Local Court	Put thing on road restrict endanger road interfere public- PIN 3182851550	Finalised	Fine \$200
Liverpool City Council v Leah Yvonne Stapleton, Local Court	Park in metered parking space not pay relevant fee – PIN 3182854878	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Osman Aksu, Local Court	Parallel park close to dividing line strip – PIN 3182819934	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Korkis Adnan Mekheal x 2, Local Court	2x Stop within 10 metres of an intersection – PINs 3182823472 and 3182763522	Finalised	Fine \$100 each offence
Liverpool City Council v Adel Karmin Khalaf, Local Court	Stop in bus zone in school zone - PIN 3182823582	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Ivan Milovanovic, Local Court	Stop on across driveway other access to from land - PIN 3182864942	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Aprim Yousif Michael Yacoub, Local Court	Not parallel park in direction of travel – PIN 3182826983	Not advised	Not advised
Liverpool City Council v Farzanh Basheer Khalaf Al Mandawi, Local Court	Stop on/near children's crossing (in school zone) - PIN 3182823106	Not advised	Not advised

Case	Description	Status	Outcome
Liverpool City Council v Melissa Anne Cossetto-Xuereb, Local Court	Disobey no parking sign (in school zone) - PIN 3182891250	Finalised	Withdrawn
Liverpool City Council v Hussein El-Etri, Local Court	Stop in disabled parking area without current permit displayed – PIN 3182787787	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Nisreen Albayati, Local Court	Stop on path/strip in built-up area – PIN 3182886118	Finalised	Fine \$300
Liverpool City Council v Nisreen Albayati, Local Court	Stop on path/strip in built-up area - PIN 3182889299	Not advised	Not advised
Liverpool City Council v Jihad Abi-Ghaida, Local Court	Stop heavy/long vehicle longer than 1 hour - PIN 3182787410	Not advised	Not advised
Liverpool City Council v Abdullah Tabikh, Local Court	Stop within 10 metres of an intersection (no traffic lights) - PIN 3182860937	Not advised	Not advised
Liverpool City Council v Christon Hilal, Local Court	Not parallel park in direction of travel - PIN 3182826049	Finalised	Fine \$300
Liverpool City Council v Nikhil Autar, Local Court	Disobey motor bike parking sign - PIN 3182849670	Finalised	Withdrawn
Liverpool City Council v Mahbuba Mahin x 2, Local Court	2 x Remain in expired metered parking space – PINs 3182875942 and 3182888931	Finalised	Fine \$83 and s 10(1)(a) dismissed
Liverpool City Council v Margaret Ross, Local Court	Not angle park as on parking control sign or road marking - PIN 3182865126	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Qamar Jabbar Mohsin Al-Mijbilee, Local Court	Stop on/near children's crossing - PIN 3182954199	Finalised	Fine \$225
Liverpool City Council v Hayden Brook Taylor, Local Court	Stop on path/strip in built-up area - PIN 3182956426	Finalised	Fine \$250
Liverpool City Council v Yasmine Melanie Elniz, Local Court	Disobey "no parking" sign - PIN 3182956747	Finalised	Fine \$120

Case	Description	Status	Outcome
Liverpool City Council v Abdul Hadi Mohammed, Local Court	Stop on/near pedestrian crossing - PIN 3183015230	Finalised	Fine \$200
Liverpool City Council v Sahar Mueen Ahmed Alsultan, Local Court	Stop in bus zone (in school zone) - PIN 3182955280	Finalised	s 10(1)(a) dismissed
Liverpool City Council v George-Samy Salama, Local Court	Not parallel park near left – vehicle unattended - PIN 3182932877	Ongoing	Hearing on 15 Feb 2023
Liverpool City Council v Sohail Sarwar, Local Court	Disobey “no stopping” sign (in school zone) - PIN 3182934976	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Osman Hammam Maarbani, Local Court	Stop in bus zone (in school zone) - PIN 3182974933	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Rawshi Qasim Ilyas Ilyas, Local Court	Stop in bus zone (in school zone) - PIN 3183008548	Finalised	Fine \$300
Liverpool City Council v Taha Mohammad Zeinab, Local Court	Double park in school zone - PIN 3183004056	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Amna Saglavi, Local Court	Stop in bus zone (clearway or transit/bus lane) - PIN 3183038468	Finalised	Fine \$200
Liverpool City Council v Epigensis Pty Ltd, Local Court	Park in metered parking space not pay relevant fee - PIN 3182783872	Finalised	Fine \$100
Liverpool City Council v Bell El Assad, Local Court	Not parallel park near left – PIN 3182957288	Finalised	s 10(1)(a) dismissed
Liverpool City Council v Peter Agelonitis, Local Court	Disobey "no stopping" sign (in school zone) - PIN 3183044453	Finalised	Withdrawn

Council was also involved in two public liability claims and four workers compensation matters during the financial year.

The total cost of legal proceedings was \$942,003 with \$41,613 recovered.

Provided in accord with clause 217(1)(a3) of the *Local Government (General) Regulation 2005*.

8. Private works

There were no private works undertaken by Council pursuant to section 67 of the *Local Government Act 1993*.

Provided in accord with clause 217(1)(a4) of the *Local Government (General) Regulation 2005*.

9. Community Donations and Sponsorships

COMMUNITY DONATIONS, GRANTS AND SPONSORSHIP		
Description	Number Awarded	Total Value
Community Grants	8	\$27,559
Matching Grants	1	\$15,000
Sustainable Environment Grants	2	\$10,000
Liverpool Young Achievers Awards	4	\$1,900
Community Sponsorship Grants	8	\$61,870
Sporting Donations Program	7	\$1,300
Sporting Grants Program	9	\$30,000
Sponsorship of 2021/22 Sports Program	1	\$29,211
Total Donations, Grants and Sponsorships		\$176,840

DONATIONS, SUBSIDIES AND OTHER CONTRIBUTIONS	
	Total Value
Community Facility Hire Fee Subsidy	\$47,528
Thank You Gala' Dinner donation to Salvation Army and CAN'	\$30,000
Facade Upgrade	\$14,545
Liverpool Innovation Precinct	\$42,000
Contribution towards Value Australia	\$10,000
Western Sydney University Equity Scholarship	\$10,000
University Of Wollongong Scholarship Agreement	\$15,000
Sponsorship GWS future health forum	\$10,000
Sponsorship Local Business Awards	\$4,000
LCC contribution to Western Sydney Planning Partnership	\$100,000
Total Donations, Subsidies and Other Contributions	\$283,073
Total Grants, Donations, Subsidies and Other Contributions	\$459,913

In Kind Sponsorship	
Remembrance Day	\$2,450
ANZAC Day	\$13,155
Total In Kind Sponsorship awarded	\$15,605

Provided in accord with clause 217(1)(a5) of the *Local Government (General) Regulation 2005*.

10. Senior staff remuneration

Council employed the Chief Executive Officer and senior staff members during the financial year.

Position	Remuneration Less FBT (Gross+Super+Car)	FBT
Chief Executive Officer	\$362,510	\$12,000
Former Chief Executive Officer	\$753,371	\$2,168
Senior Staff	\$1,864,876	\$74,848

Provided in accord with clause 217(1)(b) and (c) of the *Local Government (General) Regulation 2005*.

11. Labour Statistics

The following total number of persons performed paid work for Council on **Wednesday 25 May 2022**;

Description	Number
Persons directly employed by Council;	
Permanent full-time basis	637
Permanent part-time basis	72
Casual basis	13
Under a fixed-term contract	93*
The number of persons employed by the council who are "senior staff" for the purposes of the Local Government Act 1993.	7*
The number of persons engaged by the council, under a contract or other arrangement with the person's employer, that is wholly or principally for the labour of the person.	44
The number of persons supplied to the council, under a contract or other arrangement with the person's employer, as an apprentice or trainee.	15*

* Total number included in fixed-term contract

Provided in accord with section 217 (1) of the Local Government (General) Regulation 2021.

12. Partnerships and corporations

External Body Delegations

There no external bodies exercising Council functions.

Controlling Interests in External Bodies

Council held no controlling interests in corporations, partnerships, trusts, joint ventures, syndicates or other bodies.

Participation in External Bodies

Council staff and Councillors were involved in a number of external committees that deal with issues that impact Liverpool.

External Committee/ Affiliated Boards	Council Representatives
Civic Risk West	Mayor Mannoun Alternate – Clr Hagarty
Georges River Combined Councils Committee	Clr Macnaught and Clr Harle
Liverpool Pedestrian, Active Transport and Traffic Committee	Mayor Mannoun
Macarthur Bushfire Management Committee	Clr Harle
NSW Metropolitan Public Libraries Association	Clr Green
South West Regional Planning Panel	Mayor Mannoun and Clr Harle, with Deputy Mayor Rhodes, Clr Hagarty and Clr Hadid as alternates
South West Academy of Sport	Clr Kaliyanda
Western Sydney Regional Organisation of Councils (WSROC)	Mayor Mannoun and Deputy Mayor Rhodes

	with Cllr Kaliyanda and Cllr Harle as alternates
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Provided in accord with clause 217(1)(a6), (a7) and (a8) of the *Local Government (General) Regulation 2005*.

13. Equal Employment Opportunity Management Plan

EEO Plan Initiative	Activities Undertaken
Employees are accountable for workplace equity and diversity	<ul style="list-style-type: none"> • Values-based Corporate Induction delivered for new employees. Corporate Induction introduces Council's six values and their behaviours and provides opportunity for new employees to connect and adopt the values of Authentic, Ambitious, Courageous, Collaborative, Decisive and Generous • Working with Dignity and Respect in the Workplace E-learning developed and will be incorporated into The Essentials learning for all employees. The Essentials Learning also includes a course titled Anti-Discrimination and Equal Employment Opportunity. • Position descriptions are checked to ensure that upon review or creation, they include the following "Knowledge of Work Health and Safety practices, the principles of Equal Employment Opportunity, ethical practice and multi-cultural diversity".
Workplace Relations are based on respect for others and the workplace is free from discrimination, bullying, harassment and victimisation	<ul style="list-style-type: none"> • Employees undertake Dignity and Respect in the Workplace training, which covers acceptable and unacceptable conduct within the workplace. The training and our corresponding policy clearly covers bullying and harassment in the workplace as key elements of it.
All recruitment and selection processes are conducted based on merit	<ul style="list-style-type: none"> • Positions are advertised and applicants are required to respond specific criteria both within their application and at interview. A selection panel of three members ask all applicants the same questions and rate against a standard scale against the position requirements. • Selection Training is provided to Hiring Managers to reinforce merit-based selection. • Internal applicants have access to position application training to ensure that they understand how to respond to merit based selection criteria and conduct themselves in interviews.
Develop appropriate recruitment strategies to encourage a diverse range of applicants and target groups to apply for positions	<ul style="list-style-type: none"> • Council looks at various platforms when sourcing talent including: <ul style="list-style-type: none"> - Recruitment platforms (job boards, career pages) - Social media (Facebook, LinkedIn) - Relevant industry forums (e.g. – Arts Hub, Planning Institute of Australia, etc) • Council also advertises position vacancies through a range of recruitment agencies that specialise for example in recruitment of first nations peoples or disability employment.

Workplace provides appropriate employment and development opportunities for target group	<ul style="list-style-type: none"> • Council has an annual People Achieving Plan that enables open discussion about employee development opportunities. Council also either facilitates and / or supports further training. • Council recruits through the different pathways including traineeships, apprenticeships, graduates and work experience. • All employees have the opportunity of being able to identify and work towards development plans through the annual People Achieving Plan process.
Equitable skill development and career progression is enabled and employees from target groups are retained	<ul style="list-style-type: none"> • Council has an annual People Achieving Plan that enables open discussion about employee development opportunities. Council also either facilitates and / or supports further training.
Equity and diversity principles are integrated into Councils corporate plans	<ul style="list-style-type: none"> • The Workforce Management Plan focuses on seven key result areas, one of which is 'Promoting Diversity and Inclusion within Our Workplace' with supporting strategies to address workplace equity and diversity issues.
Diversity of Council's workforce reflects the diversity of the NSW community	<ul style="list-style-type: none"> • Council's workforce is made up of an extremely diverse range of people consisting of different groups, ethnicity, religious and age groups to name a few.

Provided in accord with clause 217(1)(a9) of the *Local Government (General) Regulation 2005*.

14. Companion Animal Management Administration

Council has six (6) positions dedicated to companion animal management within the Community Standards Business Unit and the total funds spent on this service in 2021-22 was \$837,397.

Enforcement and compliance activities

Council responds to companion animal customer requests with investigations and necessary follow up compliance action. A total of 1870 requests were actioned in the year.

Community education and promotion of desexing programs

Council has provided free desexing and microchipping to residents. Council has also worked with RSPCA conducting microchipping, desexing and vaccinations events for companion animals in the Liverpool LGA.

In addition, Council also rolled out education campaigns in relation to responsible pet ownership throughout the year.

Statistically the following was achieved:

- 227 cats desexed for free;
- 15 residents obtained desexing subsidy;

- 409 animals microchipped for free; and
- 68 animals vaccinated.

Alternatives to euthanasia of unclaimed animals

Council operates a no kill animal shelter with a full time rehoming officer and three (3) cats and 318 dogs were rehomed/reclaimed during the year.

Reporting Details

Council reported 58 dog attacks during the year.

4 cats and 351 dogs were impounded.

33 notifications for dangerous/menacing or restricted dogs were issued during the year.

Dog off leash areas

Council's off-leash areas include:

1. Cirillo Reserve, Middleton Grange
2. Miller Park, Miller
3. Macleod Park, Prestons
4. Hoxton Park Recreation Reserve, Hinchinbrook
5. Casula Parklands, Casula
6. Lieutenant Cantello Reserve, Hammondville

Provided in accord with clause 217(1)(f) of the Local Government (General) Regulation 2005.

15. Disability Inclusion Action Plan implementation

Liverpool City Council adopted the Disability Inclusion Action Plan (DIAP) in June 2017 as a whole-of-Council response to access and inclusion provision across the city. This incorporates diverse and broad actions that Council has committed to deliver.

The COVID-19 pandemic led to a number of planned community initiatives being postponed or cancelled. However, Council continued to work with both internal and external stakeholders to ensure access and inclusion in Liverpool for seniors, people with disability, their carers and families. Highlights from the implementation of the DIAP are summarised below.

Building positive attitudes

- The DIAP Working Group expanded its membership to ensure key representation across community and sector;
- Participation on local interagencies including South-West Sydney Ageing and Disability Forum as co-convenor;
- Council hosted events for both Carers Week, an online program of information sessions, workshops and relaxation/fun activities and International Day of People with Disability, a day of celebration including performances by local people with disability and information stalls and activities;
- Council continued the review and update of the Positive Ageing Plan 2022 – 2026 and the Disability Inclusion Action Plan 2022 – 2026. Both documents will be finalised in the first half of the 2022/23 financial year;
- Council collaborated with The Multicultural Network (TMN) to deliver post-COVID-19 social activities for older people from Culturally Linguistic and Diverse (CALD) backgrounds at Liverpool Library in April and May 2022;
- The “My Aged Care” information session was delivered in partnership with the Library Services team and Macarthur Disability Services (MDS) to eight local older people at Casula Community Centre on 20 March 2022;
- Council continued to co-convene the South-West Sydney Ageing Forum in partnership with Fairfield and Canterbury-Bankstown City Councils; and
- Council partnered with Dementia Australia to deliver Dementia Awareness training to 12 staff at Liverpool Libraries. The training educates customer-facing staff on how to identify and support community members who may be experiencing dementia and require assistance.

Creating liveable communities

- Council in partnership with Variety delivered “Livvi’s Place”, a fully inclusive play space for all children in Lt. Cantello Reserve, Hammondville;
- Council secured funding for the installation of a Lift and Change facility at the Whitlam Leisure Centre which will support adults with disability to access appropriate toilet and change amenities;
- Development of a new partnership with “Play for All Australia” to install inclusive swing seats in various parks and playgrounds across Liverpool;
- Council conducted consultations on access and inclusion for major projects including the new Civic Place;
- Council provided MLAK keys to residents needing access local amenities; and
- The Seniors on Tour project was successfully completed. This program was delivered across six workshops over seven weeks in May and June 2022. A total of 58 older people attended the workshops, from a range of cultural backgrounds. All were aged over 55 years. This project was funded by a grant from the Department of Communities and Justice (DCJ).

Supporting access to meaningful employment

- The Diversity and Inclusion Working Group was developed in consultation with various Council departments to explore ways to improve employment outcomes within specific target groups, including people with disability and their carers; and
- Council’s Flexible Working Policy continues to provide support for people with disability, their families and carers to participate in the workforce by providing flexible working options including working from home, compressed/flexible working hours, flex time and leave provisions.

Accessible systems, information or processes

- The Liverpool Mobility Map was updated and is available on Council’s website, Council’s Customer Service Centre, libraries and other community facilities. Information includes locations of accessible parking, toilet facilities and key community services and support groups;
- Council continued to provide Master Locksmith Association Keys (MLAK) to community members with disability. These keys provide access for people with disability to accessible facilities including restrooms;
- Information was provided to residents in a range of formats such as Braille communication boards, social media posts, newsletters, newspapers, online, Telephone and email;
- Council shared NSW Health COVID-19 information in various formats and community languages, including Plain English;

- Council co-convened the South West Sydney Ageing and Disability Forum; As a member of the Multicultural Network for Ageing Issues and the Macarthur Disability Network Disability Forum, Council attended forums to lobby for regional change and improvements for the ageing and disability communities;
- An Auslan interpreter and hearing loop is available on request for Liverpool City Council meetings; and
- Council continues to advocate for access and inclusion to be a guiding principle in the development of plans of management prepared under the Local Government Act 1993.

Provided in accord with the section 13 of the *Disability Inclusion Act 2014*

16. Voluntary Planning Agreements

Planning Agreement	Description of Commitment	Status
Lot 29 Cowpasture Road, Hinchinbrook	• Conduct of maintenance work described in the Vegetation Management Plan	Completed
	• Construction of drainage channel	Completed
	• Remediation of the Designated land	Completed
	• Management of the Designated Land	Completed
	• Land dedication	Completed
	• Monetary contribution	Outstanding
Inglis, Coopers Paddock, Warwick Farm	• Offset works within designated land	Completed
	• Governor Macquarie Drive widened to 2 lanes	Completed
	• Governor Macquarie Drive: Lighting, kerb & guttering, median strip	Completed
	• Construction of 2 new intersections	Completed
	• Bike/pedestrian paths – foreshore and within Industrial land	Completed
	• Bike/pedestrian paths – Governor Macquarie Drive (Bushland) Management of designated land	Completed
	• Dedication of road reservation Governor Macquarie Drive	Completed
	• Remediation of the designated land (zoned RE1)	Outstanding
	• Dedication of public recreation and environment conservation land	Outstanding

New Brighton Golf Club	<ul style="list-style-type: none"> • Preparation of a Vegetation Management Plan • Construction of 2.5m shared pedestrian/bike network within the residential area • Installation of 2 Gross Pollutant Traps • Construction of water quality control ponds • Landscaping and recreation facilities • Reconstruction of Cantello Reserve Dog park • Public access to link Georges River foreshore and Cantello Reserve • Monetary Contribution • Construction of a pedestrian/bike path (foreshore) to be dedication to Council • Construction of a pedestrian/bike path (between foreshore and residential land) • Riparian Planting • Construction of a perimeter fence 	<p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Completed</p> <p>Outstanding</p> <p>Completed</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Completed</p>
90 Flynn Avenue, Middleton Grange	<ul style="list-style-type: none"> • Financial Contribution 	Outstanding
146 Newbridge Road, Moorebank	<ul style="list-style-type: none"> • Development of Vegetation Management Plan (VMP) • Construction and dedication of road bridge and road to Brickmakers Drive • Embellishment of river foreshore land • Removal of noxious weeds • Restored and enhanced vegetation • Construction of Bike/Pedestrian Pathway • Construction of passive recreation facilities • Construction and dedication of pedestrian access to Newbridge Road • Dedication of an easement over the land • Dedication of Drainage Channel • Conduct maintenance works described in the VMP 	<p>Outstanding</p> <p>Completed</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p> <p>Outstanding</p>

	<ul style="list-style-type: none"> • Dedication of River Foreshore Land to Council 	Outstanding
124 Newbridge Road, Moorebank	<ul style="list-style-type: none"> • Embellishment of river foreshore land • Development of a Vegetation Management Plan (VMP) and offset Strategy • Completion of works described in the VMP • Construction of bike/pedestrian path • Construction of pedestrian footpath • Dedication of river foreshore land to Council 	Outstanding Outstanding Outstanding Outstanding Outstanding Outstanding
75 Flynn Avenue, Middleton Grange	<ul style="list-style-type: none"> • Monetary Contribution 	Outstanding
Shepherd Street, Liverpool	<ul style="list-style-type: none"> • Local Traffic Infrastructure Contribution • Regional Traffic Infrastructure Contribution • Open Space Contribution • Rehabilitation of riparian zone • Bike Share pods • Publicly accessible car share spaces • Pedestrian & Cycle Pathway Upgrade – Lighthorse Park • Woodbrook Road pedestrian and cycle underpass • Bank stabilisation works • Riverwalk works 	In progress Completed Completed Complete Completed Completed Partial completion with agreed monetary contribution Agreed for monetary contribution Completed In progress
	<ul style="list-style-type: none"> • Transport service – Establish and operate a shuttle bus service 	Completed
220-230 Northumberland Street, Liverpool	<ul style="list-style-type: none"> • Monetary Contribution 	Outstanding
MegaCenta Site, Orange Grove Road, Warwick Farm	<ul style="list-style-type: none"> • VPA being renegotiated 	Under Negotiation
240 Governor Macquarie Drive, Warwick Farm	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation

1 Speed Street, Liverpool	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
149 Terminus Street, Liverpool	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
85 Flynn Avenue, Middleton Grange	<ul style="list-style-type: none"> • Monetary Contribution 	Outstanding
4-8 Hoxton Park Road, Liverpool	<ul style="list-style-type: none"> • Construction of Affordable Housing • Monetary Contribution 	Outstanding Outstanding
Edmondson Park Town Centre	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
28 Yarrunga Street, Prestons	<ul style="list-style-type: none"> • Monetary Contribution 	Outstanding
Holsworthy Town Centre	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
1370 Camden Valley Way, Leppington	<ul style="list-style-type: none"> • Maintenance Works to maintain the acquisition land • Construction of Social Court • Construction of Walking Loop • Construction of bridge across riparian corridor • Construction of pedestrian crossing 	Outstanding Outstanding Outstanding Outstanding Outstanding
Edmondson Park Community Centre	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
5 Melito Court Prestons	<ul style="list-style-type: none"> • Monetary Contribution 	Outstanding
Edmondson Park (North) (Landcom)	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation
14 Yarrunga Street, Prestons	<ul style="list-style-type: none"> • Monetary Contribution 	Completed
Seventeenth Avenue, Austral	<ul style="list-style-type: none"> • Letter of Offer • Draft VPA 	Completed Under Negotiation

Provided in accord with section s7.5(5) of the *Environmental Planning and Assessment Act 1979*.

17. Section 7.11 Contributions and Section 7.12 Levies

(a) the opening and closing balances of money held by the council for the accounting period covered by the report,

Purpose	Opening Balance	Closing Balance
Drainage	\$40,456,028	\$42,266,507
Roads and Traffic Facilities	\$22,593,088	\$29,213,128
Car Parking	\$6,461,178	\$7,718,747
Local Open Space	\$80,274,098	\$101,051,145
Embellishment of Local Open Space	\$25,329,174	\$28,048,945
Community Facilities (Local)	\$32,349,260	\$32,991,999
Community Facilities (District)	\$6,219,125	\$7,176,541
Tree Planting (Other)	\$7,085,511	\$7,187,744
Professional and Legal Fees (Other)	\$2,525,958	\$2,633,279
Administration Fees	(\$945,725)	-\$774,820
Implementation	\$4,217,643	\$4,361,611
Moorebank Intermodal Contributions	\$9,849,054	\$9,433,807
Total Contributions	\$236,414,392	\$271,308,633

(b) the total amounts received by way of monetary section 7.11 contributions or section 7.12 levies during that period, by reference to the various kinds of public amenities or services for which they have been received,

Purpose	Total Cash Contributions
Drainage	\$9,852,967
Roads and Traffic Facilities	\$6,782,314
Car Parking	\$1,262,322
Local Open Space	\$23,704,314
Embellishment of Local Open Space	\$5,676,158
Community Facilities (Local)	\$689,971
Community Facilities (District)	\$1,084,805
Tree Planting (Other)	\$110,647
Professional and Legal Fees (Other)	\$115,547

Administration Fees	\$383,086
Implementation	\$149,475
Moorebank Intermodal Contributions	Nil
Grand Total	49,811,606

(c) the total amounts spent in accordance with the contributions plan during that period, by reference to the various kinds of public amenities or services for which they have been spent,

Purpose	Total Expenditure
Drainage	\$7,989,656
Roads and Traffic Facilities	\$124,742
Local Open Space	\$2,785,287
Embellishment of Local Open Space	\$2,920,431
Community Facilities (Local)	\$6,344
Community Facilities (District)	\$120,000
Professional and Legal Fees (Other)	\$4,800
Administration Fees	\$211,217
Moorebank Intermodal Contributions	\$402,441
Grand Total	14,564,918

(d) the outstanding obligations of the council to provide public amenities or services, by reference to the various kinds of public amenities or services for which monetary section 7.11 contributions or section 7.12 levies have been received during that or any previous accounting period.

Purpose	Total Expenditure
Community Facilities	\$105,064,140
Recreation Facilities	\$1,008,065,016
Traffic Facilities	\$372,731,778
Drainage Facilities	\$457,718,234
Streetscape	\$2,675,542
Grand Total	\$1,946,254,710

Provided in accordance with the Environment Planning and Assessment Regulation 2000, cl 35A under the *Environmental Planning and Assessment Act 1979*.

18. Details of inspections of private swimming pools

Description	Number
Number of inspections of tourist and visitor accommodation	0
Number of inspections of premises with more than two dwellings	1
Number of inspections that resulted in issuance of a certificate of compliance under section 22D of the Swimming Pools Act	39
Number of inspections that resulted in issuance of a certificate of non-compliance under clause 21 of the Swimming Pools Regulation	2

Provided in accord with section 22F(2) of the *Swimming Pools Act (1992)* and clause 23 of the *Swimming Pools Regulation (2018)*.

19. Report on government information public access activity

Statistical information about access applications

Number of applications by type of applicant and outcome								
	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media	0	0	0	0	0	0	0	0
Members of Parliament	0	0	0	0	0	0	0	0
Private sector business	0	0	0	1	0	0	0	1
Not-for-profit organisations or community groups	0	0	0	0	0	0		0
Members of the public (application by legal representative)	3	6	1	2	0	0	0	0
Members of the public (other)	7	7	2	2	0	0	0	1

Number of applications by type of application and outcome								
	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications	1	1	0	0	0	0	0	0
Access applications (other than personal information applications)	9	10	3	5	0	0	0	2
Access applications that are partly personal information applications and partly other	0	2	0	0	0	0	0	0

Invalid Applications	
Reason	Number
Application does not comply with formal requirements (section 41 of the Act)	1
Application is for excluded information of the agency (section 43 of the Act)	0
Application contravenes restraint order (section 110 of the Act)	0
Total number of invalid applications received	1
Invalid applications that subsequently became valid applications	0
Conclusive presumption of overriding public interest against disclosure	
Reason	Frequency of use
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	3
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0
Other public interest considerations against disclosure	
Reason	Number
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	14
Business interests of agencies and other persons	0
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0
Timelines	
Reason	Number
Decided within the statutory timeframe (20 days plus any extensions)	25
Decided after 35 days (by agreement with applicant)	6
Not decided within time (deemed refusal)	0
Total	31

Number of applications reviewed under Part 5 of the <i>Government Information (Public Access) Act 2009</i>			
	Decision varied	Decision upheld	Total
Internal review	1		1
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of Act	0	0	0
Review by New South Wales Civil and Administrative Tribunal (NCAT)	0	0	0
TOTAL	1		1

Applications for review under Part 5 of the Act (by type of applicant)	
	Number
Applications by access applicants	1
Applications by persons to whom information the subject of access application relates (see section 54 of the Act)	0
Applications transferred to other agencies under Division 2 of part 4	
	Number
Agency-initiated transfers	0
Applicant-initiated transfers	0

Provided in accord with section 7 and section 125 of the *Government Information (Public Access) Act 2009* and clause 8 of the *Government Information (Public Access) Regulation 2018*.

20. Public interest disclosures

Council's Ethical Governance: Internal Reporting Policy sets out the internal process for the reporting by members of Council staff and Councillors of any disclosure of corrupt conduct, maladministration or serious and substantial waste of public money, government information contravention and local government pecuniary interest contravention by any member of Council staff or by a Councillor.

Disclosures Summary

Disclosures Received	In day-to-day functions	Under a statutory or other legal obligation	All others
Number of public officials who made public interest disclosures	1	0	0
Number of public interest disclosures received	1	0	0

Detail of disclosures received and finalised

Subject	Number
Corrupt conduct	1
Maladministration	0
Serious and substantial waste	0
Government information contravention	0
Local government pecuniary interest contravention	0
Total	1
Number of public interest disclosures that have been received and finalised in this reporting period	1

Action taken to ensure staff awareness of their responsibilities under section 6E (1) (b) of the Act

During the last 12 months, the Internal Ombudsman provided updated information on Council's website. Advice on Policy awareness was conveyed to senior Council staff and an information guide on Public Interest Discourse was incorporated as wallpaper on Council's intranet.

Provided in accord with section 31 of *Public Interest Disclosures Act 1994* and clause 4 of *Public Interest Disclosures Regulation 2011*.

21. Capital Expenditure Review

Council did not apply for a Capital Expenditure review in the 2021/22 financial year.

22. Environmental upgrade agreements

Liverpool City Council did not enter into any Environmental Upgrade Agreements under section 54P (1) of the *Local Government Act 1993* in the 2021/22 financial year

23. Support for carers

Liverpool City Council recognises the valuable social and economic contribution that carers make to the community and the people they care for as per the *Carers Recognition Act 2010*. Some activities were impacted by COVID-19 however, Council was still able to provide support for carers, including:

- Hosted events for both Carers Week – an online program of information sessions, workshops and relaxation/fun activities – and International Day of People with Disability – a day of celebration including performances by local people with disability and information stalls and activities
- The Disability Inclusion Action Plan reflects Council’s commitment to ensuring people with disability, their families and carers can access Liverpool services and facilities safely and with dignity;
- In late 2020, recruitment for new members of the Liverpool Access Committee was undertaken, focusing on bringing in new members to complement the existing group. The new members included several carers, who live, work and/or access Liverpool;
- Council’s leisure centres and Casula Powerhouse Arts Centre accept Companion Card, which allows carers free access to facilities when they attend in support of a person with disability. Council provides a range of flexible work arrangements to enable staff with carer’s responsibilities to better manage work and carers responsibilities;
- Council’s Flexible Working Policy provides a range of options and opportunities for working flexibly. This policy was developed by a dedicated working party, whose members also included employees with carer responsibilities;
- The Local Government (State) Award 2020 and Council’s Leave Management Policy continues to provide a range of employment provisions that support employees who have carers responsibilities. This includes Carers and Health and Wellbeing Leave;
- Council’s Employee Assistance Program (provided by Converge International) provides a range of support services to all employees and have a team of specialist counsellors who provide access to specialised support and advice to employees around caring for family members. Provided in accordance with Section 8(2) of the Carers Recognition Act 2010

Provided in accord with Section 8(2) of the *Carers Recognition Act 2010*.

24. Corporate governance and accountability

To ensure accountability to its stakeholders, including residents, ratepayers, businesses and government, the Local Government Act 1993 and the Local Government (General) Regulation 2005 requires the general manager to attest each year in Council's annual report whether its Audit, Risk and Improvement Committee, risk management framework and internal audit function complied with the proposed Guidelines for Risk Management and Internal Audit for Local Councils in NSW.

Audit, Risk and Improvement Committee

The Audit, Risk and Improvement Committee provides independent advice on Council's governance, risk, control and performance frameworks, including Council's Annual Financial Statements. The Audit, Risk and Improvement Committee comprises five members, an independent chair, two independent members and two councillors. The Committee met four times in 2021/22 and receives regular briefings from Council's management team on strategic projects, operations and risks, as well as the outcomes of risk and audit activities.

Risk Management

Council has established frameworks, tools and plans to support risk management, including the development and delivery of annual risk management plans, targeting areas for improvement. The Chief Executive Officer, as part of Council's leadership team, supports a strong risk culture where staff are encouraged to engage with risk and opportunity in developing and delivering our purpose. During 2021/22, Council continued to mature its risk management framework through a range of activities included in the Annual Enterprise Risk Management Plan.

Fraud prevention and Control

Council has a Fraud and Corruption Prevention policy. Council has developed a Fraud and Corruption Prevention Plan that will be incorporated into the Policy.

Council will continue to educate staff about fraud and corruption prevention and will be implementing mandatory e-learning for all staff.

Internal Audit Arrangements

Internal Audit provides independent advice and assurance to the Executive Management Team and Council's Audit, Risk and Improvement Committee on the effectiveness of the governance, risk, compliance and performance arrangements, and existing financial and operational controls.

Internal Audit prepares and delivers a risk based annual internal audit plan. The plan is developed in consultation with the executive management team and other key stakeholders, so that it reflects Council's risk profile and assurance concerns. Delivery of the plan is

viewed as an important mechanism to assist Council in the delivery of its purpose and priorities and to support continuous improvement.

In 2021/22, Council's internal audit function delivered a range of risk based strategic, compliance and operational audits, and reviews initiated by members of the management team.

Critical Incident Response Team

Local Area Emergencies

Council has a Critical Incident Response Team (CIRT) as part of the Critical Incident and Business Continuity Plan's. The team is made up of Council's Executive Leadership Team and select staff members who can be called upon to assist in managing different occurrences that may affect Council's operations and the delivery of service to the community.

Council also has a designated staff member assigned as the Local Emergency Management Officer (LEMO). They work with and support the Liverpool Local Emergency Management Committee which includes representative of all other emergency service agencies including the Police, State Emergency Services (SES), Fire and Rescue NSW, NSW Rural Fire Service, Ambulance NSW, NSW Health, and the Local Area Health District.

The Local Emergency Operations Controller (LEOCON) can activate the committee to respond to any local, regional, state-wide, or other emergency situation that may affect the wider local community.

For further information

 **Visit Us**

Customer Service Centre
Ground Floor, 33 Moore Street, Liverpool, NSW 2170
Open Monday - Friday, 8.30am - 5pm

 **Phone**

1300 36 2170
Calling from interstate: (02) 8711 7000
National Relay Service (NRS): 133 677
(for hearing and speech impaired customers)

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www.liverpool.nsw.gov.au/subscribe